TO: President David Dooley  
FROM: Bahram Nassersharif, Chairperson of the Faculty Senate  


2. This BILL was adopted by vote of the Faculty Senate on April 16, 2015.  

3. After considering this bill, will you please indicate your approval or disapproval. Return the original, completing the appropriate endorsement below.  

4. In accordance with Section 10, paragraph 4 of the Senate's By-Laws, this bill will become effective May 7, 2015 three weeks after Senate approval, unless: (1) specific dates for implementation are written into the bill; (2) you return it disapproved; or (3) the University Faculty petitions for a referendum.  

[Signature]  
Bahram Nassersharif  
Chairperson of the Faculty Senate  
April 16, 2015  

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ENDORSEMENT  
TO: Chairperson of the Faculty Senate  
FROM: President of the University  

a. Approved ✓  

b. Approved subject to Notice of the Council on Postsecondary Education ✓  

c. Disapproved ✓  

[Signature]  
Signature of the President  
4.29.15 (date)
UNIVERSITY OF RHODE ISLAND FACULTY SENATE

APRIL 16, 2015

Faculty Senate Curricular Affairs Committee
Five Hundred and Twenty-Third Report

At the March 23, 2015 meeting of the Curricular Affairs Committee and by electronic communication, the following matters were considered and are now presented to the Faculty Senate.

ORGANIZATIONAL CHANGES

A) Academic Health Collaborative: (See Appendix D)

1) Formation of the Academic Health Collaborative with three colleges:
   Health Sciences, Nursing, and Pharmacy; Institute for Integrated Health and Innovation; and an Office of Shared Services

2) Create a College of Health Sciences

3) Transfer following departments/program to the College of Health Sciences:
   Communicative Disorders
   Human Development and Family Studies
   Kinesiology
   Nutrition and Food Science
   Physical Therapy
   Psychology
   Health Studies Program

4) Create Institute for Integrated Health and Innovation

5) Create an Office of Shared Services
Notice of Change for
Creation of the Academic Health Collaborative at the University of Rhode Island

Date: April 2015

A. PROGRAM INFORMATION

1. Name of institution
   University of Rhode Island

2. Name of department, division, school or college:
   Formation of the Academic Health Collaborative with three colleges: Health Sciences, Nursing, and Pharmacy; Institute for Integrated Health and Innovation; and an Office of Shared Services

3. Intended initiation date of program change. Include anticipated date for granting first degrees or certificates, if appropriate.
   Implementation date: Fall 2016

4. Intended location of the program
   Kingston, RI

5. Summary description of proposed program (not to exceed 2 pages).

The proposal is to create an Academic Health Collaborative (AHC) with the following vision:

The URI Academic Health Collaborative is dedicated to cross-cutting innovation in broad aspects of health-related education, research, and community engagement with a focus on interprofessional education, population health, health promotion and recognition and elimination of health disparities. The work of the Academic Health Collaborative includes preparation of contemporary health literate citizens and health care providers and individuals prepared to contribute to new kinds of health organizations and workforce opportunities, including promoting health in our own community and state.

Currently, URI’s health disciplines are spread across multiple units within five colleges (i.e., Arts & Sciences, Environment & Life Sciences, Pharmacy, Nursing, and Human Science & Services). To foster cooperative effort across these respective disciplines and areas of expertise, we propose re-organizing these units into an Academic Health Collaborative that will house three colleges (i.e., Pharmacy, Nursing, and Health Sciences),
THE UNIVERSITY OF RHODE ISLAND
Notice of Change RIBGHE

each led by a Dean. This re-organization will involve creating a College of Health Sciences composed of the Departments of Communicative Disorders, Human Development and Family Studies, Kinesiology, Nutrition and Food Science, Physical Therapy, and Psychology, and the Health Studies Program. Each college Dean will have dual responsibilities: to lead his or her respective college but also to lead integrative activities across the colleges and the Collaborative. Each Dean will report to the Provost and each college will have its own budget. To create a centralized and pervasive support system for Collaborative activities, the Deans will comprise an Executive Committee, engaging in strategic visioning and planning for integrated health programs, research, services, outreach, and entrepreneurial activities, with a percentage of each of the dean’s time allocated to strategic planning, development, and fundraising for the Collaborative. One of the college Deans would serve as a "Coordinating Dean," who would ensure that administrative functions of the Collaborative were carried out effectively. The "Coordinating Dean" would serve a three-year term, with possibility of reappointment, and allowing for rotation of the position among the three Deans.

An Institute for Integrated Health and Innovation, that will be dedicated to creating, supporting, and promoting cross-disciplinary initiatives and innovations in education, research, service provision, and entrepreneurial ventures, will be created as part of the AHC and serve as the major mechanism for collaborative efforts and innovation. A Director will oversee the Institute and will report to the Executive Committee of the Collaborative. The Institute will launch wide-ranging education, service, and research activities, while providing access to expertise and a variety of supports to promote these efforts. The Institute will be a place where any faculty member with an interest in health is welcome and encouraged to participate, including those in areas outside of the Collaborative (e.g., biomedical engineering, business administration, medical lab science, etc.). Therefore, the Institute will have an open structure, serving not only the needs of the three colleges but all members of the University community with an interest in integrated and innovative health efforts.

An Office of Shared Services will support the AHC, headed by a Director and staffed with appropriate supervisory management, and will oversee budgets, business operations, technology and data management, and contract management of experiential learning sites for all three colleges. In an era of limited resources, centralizing otherwise duplicate efforts will increase efficiency and reduce costs. At the same time, the Shared Services Office will improve administrative support for the three colleges in areas such as outcome assessment, accreditation, and other administrative tasks. The Director will report to the Coordinating Dean of the Collaborative Executive Committee.

The proposed organizational design of the AHC is in Appendix A. The faculty in the departments and colleges affected by the re-organization have voted to join the collaborative (see voting results in Appendix B). In Appendix C, the report of the Phase II Health Committee that provides background information to support the proposed design is presented.
If applicable, please include the existing URI catalog language and proposed catalog language changes that relate to your request.

6. Signature of the President

David M. Dooley
Appendix A

Provost

Academic Health Collaborative *
Dean of Health Sciences and Academic Health Collaborative Executive Committee

• Institute for Integrated Health and Innovation (Director*)
  • Research on health policy and services
  • Interdisciplinary programs in health education
  • Outreach to the community, state, and organizations
  • Entrepreneurial ventures
  • Health data science
*Reports to Academic Health Collaborative Executive Committee

• Dean of Nursing and Academic Health Collaborative Executive Committee
• Dean of Pharmacy and Academic Health Collaborative Executive Committee
  *One Dean serves as the Administrative (Coordinating) Dean

Shared Services Office (Director*)
• Oversee budget development for Schools
• Directs business operations, information technology and data management, and experiential learning sites and contracts

Business Operations
• Develop department budgets, support grant awards
• Supervise fiscal staff

Information Technology
• Manage teaching, research, and staff data and technology
• Support accreditation and external requirements (HIPAA, etc.)

Experiential Learning
• Recruit experiential learning sites
• Maintain contracts
* Reports to Administrative (Coordinating) Dean

College of Pharmacy (Dean, College of Pharmacy; Executive Committee, Academic Health Collaborative)
• BPS, Chair
• Pharmacy Practice, Chair
• 887 UG Students, 47 GS, 50.25 FTE
• 1 Associate Dean, 1 Assistant Dean

College of Nursing (Dean, College of Nursing; Executive Committee, Academic Health Collaborative)
• 888 UG Students, 111 GS, 27.81 FTE
• 1 Associate Dean, 1 Assistant Dean

College of Health Sciences (Dean College of Health Sciences; Executive Committee, Academic Health Collaborative)

• Potential Departments include:
  • Communicative Disorders, Chair
  • Health Studies, Director
  • Human Development, Chair
  • Kinesiology, Chair
  • Nutrition, Chair
  • Physical Therapy, Chair
  • Psychology, Chair
• 2754 UG Students, 335 GS, 82.33 FTE with currently listed departments
• 2 Associate Deans, 1 Assistant Dean
# Appendix B

AHC Voting Results*

<table>
<thead>
<tr>
<th>Department/College</th>
<th>Yes</th>
<th>No</th>
<th>Abstain</th>
<th>Not present or did not vote</th>
</tr>
</thead>
<tbody>
<tr>
<td>Pharmacy</td>
<td>39</td>
<td>6</td>
<td>3</td>
<td>3</td>
</tr>
<tr>
<td>Nursing</td>
<td>19</td>
<td>0</td>
<td>0</td>
<td>7</td>
</tr>
<tr>
<td>Communicative Disorders</td>
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<td></td>
</tr>
<tr>
<td>Human Development &amp; Family Studies</td>
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<td>2</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Kinesiology</td>
<td>14</td>
<td>3</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Nutrition and Food Science</td>
<td>8</td>
<td>0</td>
<td>1</td>
<td></td>
</tr>
<tr>
<td>Physical Therapy</td>
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</tr>
<tr>
<td>Psychology</td>
<td>24</td>
<td>7</td>
<td>0</td>
<td></td>
</tr>
</tbody>
</table>

*The Colleges of Arts & Sciences, Environment & Life Sciences, and Human Science and Services also voted in favor of the above departments in their respective colleges to leave and join the AHC. The vote of the faculty from the College of Environment & Life Sciences for releasing the Nutrition and Food Sciences Department is scheduled for April 13.*