Carnegie Endowment
For International Peace

Junior Fellows Program
2013-2014

- Application Procedures and Essay Questions
- Application Form
- Frequently Asked Questions
- Bulletin (outlining specific skill requirements)
JUNIOR FELLOWS PROGRAM
2013-2014

Applications must be received by: January 15, 2013

The Carnegie Endowment for International Peace is a private, nonprofit organization dedicated to advancing cooperation between nations and promoting active international engagement by the United States. As one of the world’s leading think tanks specializing in international affairs, the Endowment conducts programs of research, discussion, publication and education. The Junior Fellows Program at the Carnegie Endowment is designed to provide a substantive work experience for students who have a serious career interest in the area of international affairs. Approximately 8-10 students will be hired to work at the Carnegie Endowment in Washington, DC on a full-time basis for a period of one year.

ASSIGNMENTS: Junior Fellows provide research assistance to scholars working on Carnegie Endowment’s projects: nuclear policy, democracy building, energy and climate issues, international economics, international security, Middle East studies, South Asian politics, Southeast Asian politics, Asia related issues, and Russian and Eurasian affairs. Junior Fellows have the opportunity to conduct research for books, participate in meetings with high-level officials, contribute to congressional testimony and organize briefings attended by scholars, activists, journalists and government officials.

QUALIFICATIONS: Applicants must be nominated by an official of their university who has been designated for this purpose (usually the career placement officer, fellowship advisor or an academic department chairperson). A listing of participating universities and nominating officials may be found at www.CarnegieEndowment.org. Applications are accepted only from graduating college seniors or individuals who have graduated within the past academic year. No one will be considered who has started graduate studies (except those who have recently completed a joint bachelor’s/master’s degree program). Applicants should have completed a significant amount of course work related to their discipline of interest. Language and other skills may also be required for certain assignments. The selection process for the Junior Fellows Program is very competitive. Accordingly, applicants should be of high academic quality.

APPLICATION PROCESS: All application materials must be received by the Carnegie Endowment January 15th. Colleges/universities generally set earlier deadlines. Applicants should consult their designated nominating official concerning nominations, since no university may nominate more than two students each year. Finalists in the selection process will be invited for personal interviews in the spring. Selection decisions are generally made in mid-March and no later than March 31st.

DURATION: All fellowships begin on August 1, 2013. Junior Fellows are hired for a period of approximately one year.
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SALARY AND HOUSING: The monthly salary is $3,000.00 (equivalent to $36,000 annually) subject to federal, state and local taxes. A generous benefits package is provided, including medical, dental and life insurance as well as vacation leave. Junior Fellows are responsible for their own housing arrangements.

All of the following must be received via the designated nominating official no later than January 15th:

- Application form.
- Essay (one page or less, double-spaced) on why the student would like to become a junior fellow.
- 1-2 page resume.
- Two recommendations.
- Transcript of undergraduate records. The transcript may be unofficial.
- An essay of no more than three (3) typewritten, double-spaced pages on one of the following topics. These topics are intended to test skills in analysis, logic, and written expression. The essays should be thought pieces, not research papers. Students should submit an essay related to their primary research program interests, although the Carnegie Endowment may ultimately select an applicant for a program outside of his/her designated primary interest or make an assignment to more than one program.

Applicants must respond to the question pertaining to the program to which they are applying.

A. Democracy Program. The United States and Europe have so many problems making their own democracies work well that they no longer have credibility to promote democracy in other parts of the world. Do you agree or disagree? Why?

B. Nuclear Policy Program. By the year 2015 do you think there will be more than the current nine countries with nuclear weapons? If so, which ones, and why? If not, why are people who fear this wrong?
C. **Energy & Climate Program.** With climate change an increasingly present reality, the need to reduce carbon emissions also mounts. One obvious strategy is to price carbon emissions at their externalized marginal cost to society. Yet, with a cap-and-trade bill politically off the table and anti-tax sentiment in the nation’s capital running high, new taxes that increase consumer tax obligations are also not in favor. What are some options for moving forward with a domestic carbon pricing given these constraints, and how could they be structured to make them more acceptable across the political spectrum?

D. **Economics.** China and many of the other countries in East Asia are now experiencing a slowdown in their economic growth. Is this likely to persist and what are the policy implications? *[Applicants interested in the International Economics Program or the Asia Program with a focus on economics should respond to this question.]*

E. **Middle East Program.** In the aftermath of the Arab uprisings, some Middle East countries have entered a period of transition, while others still appear stuck in the old pattern. First, discuss briefly which countries have definitely entered a period of transition. Secondly, select two countries in transition and discuss the salient factors influencing their transformation and what they suggest about the possibility of a democratic outcome.

F. **South Asia Program.** What major consequences and repercussions will the rise of India have for regional security?

G. **Asia Program.** Relations between China and Japan, between China and certain nations in Southeast Asia, and even between some ASEAN nations, have grown tense over the past year. Is this a long term trend of strategic and economic significance, given their interlinked economies, or is it a temporary phenomenon? *[Applicants interested in China, Japan or Southeast Asia studies should respond to this question (G). Those with a special interest in Economics should respond to question D.]*

H. **Russia/Eurasia Program.** Both Moscow and Washington have elevated their focus on the Asia Pacific region in recent years. Taking into account a mixed record of cooperation and tension between the U.S. and Russia since the 2009 “reset” and considering the interests of other regional actors, such as China, how best might the U.S. craft a policy toward Russia in what has been called the “Pacific Century”?
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All of the above materials should be forwarded by the designated university official by January 15, 2013 to:

Junior Fellows Program
Carnegie Endowment for International Peace
1779 Massachusetts Avenue, NW
Washington, DC 20036

Questions concerning the above requirements and the Junior Fellows Program should be addressed to Lynne Sport in Human Resources at (202) 939-2221 or jrfellowinfo@ceip.org. Students should contact their nominating official with questions.
# Carnegie Endowment
## Junior Fellows Program
### Application for 2013-2014
(HANDWRITTEN APPLICATIONS ACCEPTED)

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<th>Academic Year</th>
<th>Permanent</th>
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<th>Student Name:</th>
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### Which Carnegie research program most interests you? (Check one.)

- [ ] Democracy Program
- [ ] Nuclear Policy Program
- [ ] Energy & Climate Program
- [ ] Economics (Check special interest area)
  - [ ] International Economics
  - [ ] Asia Program - Economics
- [ ] Middle East Program
- [ ] South Asia Program
- [ ] Asia Program
- [ ] Russia/Eurasia Program

For application purposes please respond to one of the essay questions indicated below:

- A
- B
- C
- D
- E
- F
- G
- H

### Language Proficiency

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<th>Native or Near-Native</th>
<th>Proficient</th>
<th>Some Knowledge</th>
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<td>Chinese (Mandarin)</td>
<td>D</td>
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<td>Japanese</td>
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<td>Russian</td>
<td>C</td>
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### Availability for Interviews and Work

3. Work Permits. Program runs from August 1 to July 31 of each year. If you do not yet have employment authorization but expect to have authorization when the program starts, or if your eligibility to work in the United States is temporary and may expire during the program year, please explain briefly:

4. Will you be studying, living or working abroad during the spring semester?

5. If selected for a position, would you be available to begin work on August 1st? If no, please explain:

6. Graduation Date:

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**TO BE COMPLETED BY NOMINATING OFFICIAL**

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<th>NOMINATING OFFICIAL</th>
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<td>Nominating Official's Name:</td>
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<th>Phone Number:</th>
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<td>ATTACH APPLICATION MATERIALS</td>
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Frequently Asked Questions
Carnegie Endowment Junior Fellows Program

When is the Junior Fellows applicant information sent to participating universities? The Carnegie Endowment generally sends information to participating universities by the second week of October each year. Information is updated annually as essay topics change from year to year.

Does my school participate in the Junior Fellows Program? Visit our list of participating schools.

How can I apply if my school is not a participating university? You are encouraged to ask your career placement office to contact us to find out how your school may participate.

Must applicants be U.S. citizens? It depends. You need not be a U.S. citizen if you attend a university located in the United States. However, all applicants must be eligible to work in the United States for a full 12 months from August 1 through July 31 following graduation. Students on F-1 visas who are eligible to work in the U.S. for the full year (August 1 through July 31) may apply for the program.

If you attend a participating school outside of the United States, you must be a U.S. citizen (due to work permit requirements).

Am I eligible for the Junior Fellows Program? Applicants must be graduating seniors or students who have graduated during the last academic year. No one who has started graduate studies is eligible for consideration (except in cases where the student has completed a joint bachelors/masters degree program). The Carnegie Endowment accepts applications only through participating universities via designated nominating officials.

How do I apply if I’ve already graduated? If you graduated during the previous academic year and have not started graduate studies, you may apply through the university from which you graduated.

How do I obtain an application? Application forms, procedures and information are available through designated college/university nominating officials. Due to the nomination process and varying on-campus application procedures, the Carnegie Endowment is unable to send applications directly to students.
Is the application available online?
Due to the nomination process, the application is not available online. Applications are available through designated school nominating officials, who are most familiar with the particular school’s nomination process. Please visit our list of nominating officials on Carnegie’s website for more information.

I cannot obtain an official transcript by the deadline. What should I do?
The Carnegie Endowment accepts unofficial transcripts.

Who is my university’s nominating official?
In many cases, information is available in career placement, internship or fellowship offices and/or political science departments. See our list of participating schools for the list of nominating officials on Carnegie’s website.

Should the nominating official write a statement of nomination?
A statement from a nominating official (unless it is 1 of the 2 required references) is not considered in the application process.

May I apply for the Junior Fellow Program directly to the Carnegie Endowment?
The Junior Fellows Program is competitive and, as such, the Carnegie Endowment relies on participating universities to nominate uniquely qualified students. We are unable to accept applications directly from students. Students should consult their university on the nomination process.

When is the application deadline?
The Carnegie Endowment’s deadline is January 15th (or the Friday before if the 15th falls on a weekend or holiday). However, most schools set an earlier deadline (some as early as November) to receive and review applications. Consult your university for application deadlines and details on the school’s application process.

Are applicants interviewed for the program?
The Selection Committee chooses approximately 3-4 applicants per position for interview. “Finalists” are interviewed in February and early March.

As a Junior Fellow, what kind of work will I do?
Junior Fellows provide research assistance to scholars working on the Carnegie Endowment programs. You may learn more about our programs by visiting www.CarnegieEndowment.org. Junior Fellows have the opportunity to conduct research for books, co-author journal articles and policy papers, participate in meetings with high-level officials, contribute to congressional testimony and organize briefings attended by scholars, journalists and government officials.

What are the criteria upon which applications are considered?
The application process is highly competitive. Approximately 5% of applicants are ultimately selected for positions. Applications are judged on the quality of the written essay, related academic study and/or work experience, grades, recommendations, and personal interviews.
Will I be notified if I am not selected for the Program?
Those not selected for interview will be notified during the month of February. “Finalists”
will be notified of selection/non-selection by March 31st.

When does the fellowship begin?
All fellowships begin on August 1st. Junior Fellows are hired for approximately one year.

Are Junior Fellows paid?
Positions are paid, full-time positions for one year. Junior fellows are currently paid a gross
salary of $3,000.00 per month ($36,000 per year). A full benefits package is also provided.
Carnegie Endowment for International Peace
Junior Fellows Program

Each year, the Carnegie Endowment for International Peace holds a rigorous national competition to select approximately 8-10 graduating seniors to serve as research assistants. They are matched with senior associates – academics, former government officials, lawyers and journalists from around the world – to work on a variety of international affairs issues. Junior Fellows have the opportunity to conduct research for books, participate in meetings with high-level officials, contribute to congressional testimony and organize briefings attended by scholars, journalists and government officials.

Junior Fellows spend one year (beginning August 1st) at the Carnegie Endowment in Washington, DC. Positions are full-time and include a salary and benefits package.

2013 – 2014 Projects

- Democracy
- Nuclear Policy
- Energy and Climate
- Economics – Economics background required.
- Middle East Studies – Native or near-native Arabic language skills essential.
- South Asian Studies – Applicants should be comfortable with quantitative data manipulation as well as possess an interest in military issues. Strong background in international relations, political theory or international political economy is essential. Note: foreign language skills not required.
- Southeast Asian Studies – Background in politics and economics of the region and knowledge of quantitative techniques a plus.
- Asian Studies – Mandarin Chinese reading skills a huge plus. Japanese language skills may be helpful.
- Russian/Eurasian Studies – Excellent Russian language skills required.

For more information, contact your Designated Nominating Official or visit www.CarnegieEndowment.org for a list of designated nominating officials and FAQ about the program.