The University of Rhode Island
Strategic Budget and Planning Council
April 17, 2014
10:00 am – 12:00 pm
Thomson Board Room, Ballentine Hall

Members in Attendance:
Chair Don DeHayes, Vice Chair Christina Valentino, Patricia Morokoff, Linda Barrett, David Byrd, Tom Dougan, Annu Palakannathu-Matthew, Faye Boudreaux-Bartels, Mark Higgins, Steve D'Hondt, Ellen Reynolds, Sharon Bell, Ray Wright, Ken Kermes, Thorr Bjorn

Members Absent:
Naomi Thompson, Gerald Sonnenfeld, Michael Smith, Matt Kilduff, Scott Martin, Ann Morrissey, Kim Washor

Guests:
Vern Wyman, Tom Frizzie-Fulton, Ryan Carrillo, Jayne Pelletier

See the complete list of member information at the Strategic Budget and Planning Council website at:

http://www.uri.edu/budget/sbpc.html

1. Announcements:
   a. The Open House on April 12, 2014 had an excellent turn-out. Recruiting and Retention are the main drivers of university revenue. Undergraduate numbers are favorable at this point.

2. Approval of Minutes – March 20, 2014
   a. Minutes approved unanimously

3. Capital Improvement Plan (Discussion):
   a. Chair welcomes ideas to improve this process as we move forward. Not comparing projects to each other, they should be rated on individual importance in their own right.
   b. The Campus Planning & Design representatives led the CIP discussion on the 11 campus projects – offering each project ten minutes of explanation and an opportunity for questions and answers. Discussion was as follows:

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<tr>
<th>#28 - Utilities Infrastructure - Phase 1 ($8.6M) (Note: Ph2 is estimated at $16.2M)</th>
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<tbody>
<tr>
<td>➢ Aging infrastructure; only repair is on emergency basis</td>
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<td>➢ Have made annual incremental investments which take away from other projects</td>
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<td>➢ Phase 1 would replace the most critical needs</td>
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<td>➢ Failure is more possible as it ages</td>
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<th>#26 - NBC Building Renovations - Advanced Planning and Renovation/Construction</th>
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<td>➢ 27 buildings; 2 acres</td>
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<td>➢ $300K for advanced planning is a first critical step</td>
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Unique asset; fire in the 60’s led to incremental growth of cheap buildings
Master plan would bring discipline
Potential for revenue through housing development
Could couple it with planning for Horn Building
Ocean engineering (jr and sr yr: 150-160 students), marine biology, grad students, 100-200 internships
Average UG student has not contact with this campus; could they go there once?
Could a Welcome Day be held there?
Multiple times during week there is no available parking

#23 - Animal Care Facilities Renovations ($3M)

$3M not fully vetted; study needed; need to do something now
Propose to move Peckham, Morrill and Fogarty to one location; stepping stone
Missteps over last several years should have been avoided; strongly endorsed
Raise quality; help with grant awards and accreditation; relates directly to the research mission
Keep them at the level that the research warrants
Health & safety of animals are a concern; risk & safety is important; critical immediate need
No indication of amount of research $ generated from this or how research will be affected
Larger plan (vivarium) submitted previously under ARRA at $17M; probably $20M today
Will not be funded through a GO Bond
If funded through RIHEBC, OH would be responsible for the debt service payments; not happening soon
Could set it up as a cost center; write it into grant proposals
Should be a policy as to when OH $ fund debt service

#32 - Horn Laboratory Renovation ($24.9M)

Research is being done elsewhere because of the condition of the building
Two working hoods in bldg.; smells bad; leaks when rains
Was a bomb shelter
Should it be delayed until GSO Master Plan is finalized?
How renovate bldg. with research in it?
Could connect this with the Ocean Engineering Phase at GSO

#33 - Storm Water Management ($6.4M)

Major hot spots; some for Main St; some for Frat. And Sor. Area; would do in 1 project what has been done slowly
Every project has a water side to it
Donors interested in Meade Stadium renovation; downstream of water is a problem here so will not put in lights and turf until assured it will not flood and ruin a $1M investment
Can be solved by upstream solution
Can this project be combined with Meade to obtain funding?

#34 - Lands & Grounds and Automotive ($10.3M)

Lands & Grounds and Automotive crew now in 210 Flagg Rd facility
Hard to compete with academic initiatives
Demolish existing structure and replace with a new one
Covered storage for tools, equipment
Originally part of the Service Sector project
Remaining Service Sector project estimated at $9.9M for salt barn, transfer, storage, recycling, repaving, interior upgrades to Sherman

#27 - Public Safety - Advanced Planning ($450K) & Construction ($6.1M)
Currently three locations for Public Safety (Briar Ln, 44 Lower College Rd, 177 Plains Rd) and none are ideal
Site across from Ryan Center selected as best location
Is it possible existing space would emerge on campus given new building construction, etc.
Potential for demolishing Briar Ln and Plains Rd structures or could moth ball them; potential for future use

#25 - Fraternity Circle Infrastructure

- One active site; two future potential sites
- Do not have infrastructure to support it; URI would provide infrastructure to property line and fraternities and sororities take it from there
- Need University policy to address these types of items; not able to improve and maintain
- Long term relationship with fraternities and sororities since 1913
- BOE owns property (land) and assets and buildings reside in fraternities and sororities corporations
- Have been requesting $ from state; but, competing with other projects
- House 800 students
- Should charge a tax
- Roadway configuration; storm water management; sewage improvement; improved traffic area
- Subsequent – fraternities and sororities provide amenities
- Legal obligation? More to do with distribution of water in that area and identifying a mechanism and fraternities and sororities could contribute
- Want same standard as the rest of the University
- Master plan reflects this item

#29 - Main Street ($6.3M)

- Section from Library to the Memorial Union
- Private funding of $5.8M ($250K donated with provision of University match)
- What if private funding does not materialize?
- Other projects would take on the infrastructure aspects of this project
- Aesthetics vs infrastructure; majority of project is aesthetic
- Need to look at infrastructure vs other infrastructure needs
- Competing set of values
- Tuition ends up paying for it through debt service

#36 - Kingston Campus Parking Garage ($18.8M)

- Provide convenient central parking; 560 spaces
- Adding buildings in NE section of campus
- Creates better landscaping
- Business model assumed faculty and staff paying a per diem of $11, 90% occupancy academic year; 50% during summer
- Would cover debt service and operating
- Could change pay structures depending upon location; change culture, create incentives-
- Changes in available parking spaces:
  - Chafee -131; Rodman -90
  - NRC +107; Lot near Ryan +340
- Students taking advantage of RIPTA with incentive of a pass subsidy by Parking Services
- Try to develop a plan that addresses our needs rather than adding more parking spaces
Linda updated the Council on the status of the FY2016 divisional requests. The divisional requests for Academic Affairs and Athletics have been distributed to the SBPC review teams. Administration and Finance is expected next week; Research and Economic Development and the President have been given extensions. Student Affairs will not have a divisional request.

Meeting adjourned at 12:05pm
Minutes by: Val Hupf, Budget & Financial Planning Office