PROJECT MANAGEMENT AND RISK TRACKING

A Primer for Capstone Mike D. Smith

ALL CAPSTONE TEAMS MUST:

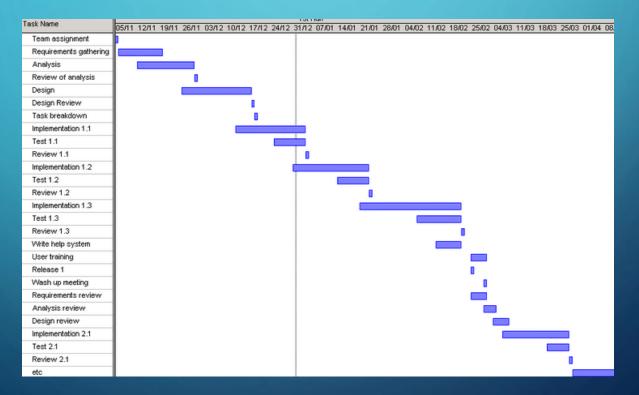
Choose a project management tool to maintain project status Identify and track risks to their Anticipated Best Outcome

TRADITIONAL METHODS

Traditional waterfall (Gantt chart) planning

- List tasks and duration
- Plan everything up front

MS Project Training <u>link</u> available on the website



AGILE DEVELOPMENT



Iterative and incremental development methodology



Organize work into short duration "sprints"



Team commits to specific work for that period

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Tasks are well defined

Members focus on a single task



Deliver something of value to the customer each sprint

THE AGILE PROCESS

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STEP 1: FUTURE TASKS (BACKLOG) The To-Do List

- A large group of ideas that together capture all of the features the customer wants
- Prioritized
- Not necessarily well defined
- Can be changed as needed:
 - Capture ideas for new work as you think of it Remove work that is no longer necessary

STEP2: SPRINT PLANNING (GROOMING) Preparing To-Do Items That Will Be Started Soon

- Further define ideas in the backlog
- Agree on relative size of the task
- Break up extra large tasks into manageable pieces
- Prioritize tasks
 - Only go far enough to fill 1.5-2 sprints



STEP 3: THE SPRINT ITSELF Doing the Work

- The team commits to a set of tasks from the backlog
- You only get credit for tasks you complete
- Tasks move from To Do \rightarrow Doing \rightarrow Done



STEP 4: DEMO Deliver Something of Value from Each Sprint

- Show what the team has done in the sprint
- Get feedback and forward direction from the customer

TRELLO IMPLEMENTATION

Future Tasks ····	Next Sprint …	Current to Do	In Progress	Done 10/28
Android App Development	Electronic Sensor Eye Interface Circuit	Site Survey ≣	Webcam Capture Software	Component Research [3]
Hardware/Software Integration	iOS App development	Setup Feeder and Webcam	Add a card	Order Materials [1] ≡
Final System Demonstration		Server Software		-
Add a card	Add a card	Add a card		Add a card

Example Training Link

CAPSTONE ONE WEEK TIMELINE

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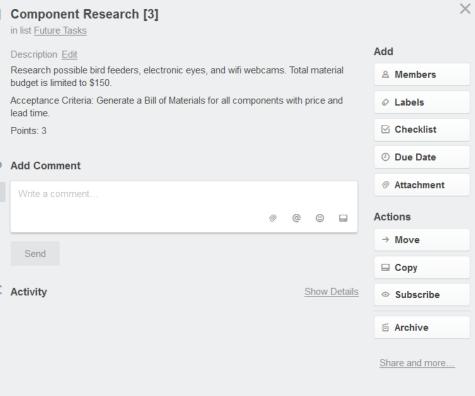
START OF PROJECT

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Future Tasks	Next Sprint	Current to Do ···	In Progress ····	Done 10/28
Android App Development	Add a card	Add a card	Add a card	Add a card
Server Software				
Component Research [3] ≣				
Order Materials [1] ≡				
Webcam Capture Software				
Setup Feeder and Webcam				
Site Survey ≣				
Hardware/Software Integration				
iOS App development				
Electronic Sensor Eye Interface Circuit				
Final System Demonstration				

DETAILED TASK EXAMPLE

Capstone 10/25 Demo ☆ △		🗔 Component R	esearch
Future Tasks	Next Sprint	in list Future Tasks	
Android App Development	Add a card	Description <u>Edit</u> Research possible t budget is limited to \$	
Server Software		Acceptance Criteria: lead time.	
Component Research [3] ≣		Points: 3	
Order Materials [1] ≡		Add Comment	
Webcam Capture Software		Write a comment.	
Setup Feeder and Webcam		Send	
Site Survey ≣		:≡ Activity	
Hardware/Software Integration			
iOS App development			
Electronic Sensor Eye Interface Circuit			
Final System Demonstration			

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READY FOR SPRINT 1

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Next Sprint	Current to Do	In Progress ····	Done 10/28 ····	
Component Research [3] ≣	Add a card	Add a card	Add a card	\bigcirc
Order Materials [1] ≣				
Setup Feeder and Webcam				
Site Survey ≣				
Electronic Sensor Eye Interface Circuit				
Webcam Capture Software				
Add a card…				
	Component Research [3] Order Materials [1] Setup Feeder and Webcam Site Survey Electronic Sensor Eye Interface Circuit Webcam Capture Software	Component Research [3] Add a card Order Materials [1] Setup Feeder and Webcam Site Survey Electronic Sensor Eye Interface Circuit Webcam Capture Software	Component Research [3] Image: Component Research [3] <	Component Research [3] Add a card Add a card Add a card Order Materials [1]

SPRINT IN PROGRESS

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Future Tasks ····	Next Sprint	Current to Do	In Progress ····	Done 10/28
Android App Development	Hardware/Software Integration	Setup Feeder and Webcam	Site Survey ≣	Component Research [3] ≣
Server Software	iOS App development	Electronic Sensor Eye Interface Circuit	Order Materials [1] ≣	Add a card
Final System Demonstration	Add a card	Webcam Capture Software		
Add a card		Add a card	Add a card	

END OF SPRINT

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Future Tasks ····	Next Sprint	Current to Do	In Progress ····	Done 10/28 ····
Integrated PCB Development	Hardware/Software Integration	Add a card	Webcam Capture Software	Component Research [3]
Research Prototype Vendors				
Refine BOM	iOS App development		Add a card	Site Survey ≡
Generate New Schematic Symbols	Android App Development			Order Materials [1]
Generate New PCB Footprints	_			=
Schematic Capture	Server Software			Setup Feeder and Webcam
PCB Layout	Final System Demonstration			_
	Add a card…			Electronic Sensor Eye Interface Circuit
PCB Fab				Add a card
PCB Assembly				
Etc. Etc. Etc.				
Add a card				

START OF SPRINT 2

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Future Tasks ···	Next Sprint	Current to Do	In Progress ····	Done 11/11	Done 10/28		
Integrated PCB Development	Add a card	Webcam Capture Software	Add a card	Add a card	Component		
Refine BOM					=		
Generate New Schematic Symbols		Hardware/Software Integration			Site Survey ≣		
Generate New PCB Footprints		iOS App development			Order Mater		
Schematic Capture					=		
PCB Layout		Android App Development			Setup Feede		
PCB Fab		Server Software			Electronic S		
PCB Assembly		Final System Demonstration			Add a card		
Etc. Etc. Etc.		Research Prototype Vendors					
Add a card		Add a card					

RISK TRACKING

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WHY TRACK RISK?



CAPSTONE GUIDANCE

Only track risks with a reasonable likelihood of occurring
Remember that risks have a negative impact and <u>may</u> occur
Once it happens, it's no longer a risk but an issue

Identify:

Critical decisions that need to be made, Findings that need to occur, Schedule targets that need to be hit, Points of failure, Assumptions made, Critical resources, etc

that would impact the Best Anticipated Outcome of the project.

Work backwards from your Best Anticipated Outcome

CAPSTONE IMPLEMENTATION

You'll create a risk table in your logbook, from the template provided to include:

Description of Risk

Impact to the Project (Consequences if risk comes true)

- Likelihood of Risk Occurring
- Seriousness of Risk Occurring
- Grade of Risk
- Mitigation Strategy, if applicable

		Seriousness						
		Low Medium High						
	Low	D	D	C				
Likelihood	Medium	D	C	B				
	High	С	B	A				
Recommende	d Action by Risk Gr							
	d Action by Risk Gr							
Grade		Risk mitigation actions						
A	Immediately iden	Immediately identify and implement actions to reduce the likelihood						
	and seriousness as a top priority.							
В	Identify actions to	Identify actions to reduce the likelihood and seriousness to implement						
	as the risk become more likely/serious.							
С	Identify actions to	Identify actions to implement should the risk occur.						
-	Monitor the risk for changes in the future.							

Revisit weekly to update grade and action, add new risks, retire items that are no longer risks.

Your current risk table will be included in your major progress reports throughout the year.

RISK EXAMPLE

Description: A critical system component is currently out of stock and may not be available in time for integration and testing

Impact: A major feature of the project might not be implemented

- Likelyhood: Medium
- Seriousness: High
- Grade: B

Grade								
		Serio	usness					
		Low Medium High						
	Low	Low D D C						
Likelihood	Medium	Medium D C B						
	High	С	В	Α				
Recommended	Action by Risk G	ade						
Grade	Risk mitigation actions							
Α	Immediately identify and implement actions to reduce the likelihood							
	and seriousness as a top priority.							
В	Identify actions to reduce the likelihood and seriousness to implement							
	as the risk become more likely/serious.							
С	Identify actions t	Identify actions to implement should the risk occur.						
D	Monitor the risk	for changes in the :	future.					

Mitigation Strategy: Identify when the part would be needed to stay on schedule. Check stock daily or pay premium price (reduces likelihood of risk occurring) if it becomes available. As the need by date approaches, investigate alternative components that could be used instead. (reduces seriousness)

REQUIRED NEXT STEPS

Review your project management choice with TDs

Start identifying risks to add to your logbook