Minutes
University of Rhode Island
Strategic Budget and Planning Council
Tuesday, April 24, 2018, 2:30-3:30pm
Ballentine Hall, Thomson Boardroom

Members in Attendance:
Don DeHayes (Chair), Abigail Rider (Vice Chair), Samuel Adams, Linda Barrett, David Bergeron, Thorr Bjorn, Faye Boudreaux-Bartels, Kathy Collins, Mark Conley, John Kirby, Jeffrey Konin, Trish Morokoff, Ann Morrissey, Adam Quinlan, Ellen Reynolds, Peter Snyder, Kim Stack, Naomi Thompson, Adriana Wilding, Barbara Wolfe

Members Absent: Kathryn Jervis, Oleg Kazakov

Guests: David Dooley, Jayne Pelletier, Ryan Carrillo, and Vern Wyman

See the complete list of member information at the Strategic Budget and Planning Council website at: http://www.uri.edu/budget/sbpc.html

1. Announcements
   • Introduction of the new student Senate President Adriana Wilding
   • PSE Council meeting tomorrow will include AGBIS recommendations
   • PSE Council meeting will also be talking about predictive analytics and student success; they will be discussing transfer pathways (among the three public institutions)
   • Performance funding is ongoing; URI presented a plan to the Council; Council wants targets some years into the future; committee had discussed and discarded targets and measure against baseline, a continuous improvement model; no one across the country is using targets; there are many variables beyond our control that impact our progress (e.g. economy change)

2. Approval of March 27, 2018 minutes (copy attached)
   • Approved as presented

3. Recommendation to the President with regards to Fine Arts; reasons why we need a funding plan; urgent; only one item does not have an approved plan – Fine Arts
   • Review of draft prepared by David Bergeron and Trish Morokoff
   • Reviewed with suggestions; Trish and David will re-write it and distribute to Council members
   • Multiple articles published in the URI student newspaper; graffiti on side of building asking for improvements; students support the renovation; students have been waiting

4. Upper College Rd Project (Multi-use)
   • Update per request of Council
   • 4.2 acre site; divided into two sites; Parcel A (to North) would be a hotel, conference center, and restaurant; Parcel B (to South) mixed used retail 120,000 sq. ft.; upper housing/offices; RevPar has provided favorable reports showing results that are economically feasible
   • Some recognition that retail is a more challenging element; retail would need help from adjacent property;
   • Received council approval for request for qualifications; two responses; met with them last two weeks; both developers agreed with Sites A and B; reviewing responses; next step is Request for Proposals (RFP) back to those two selected responses; to receive actual proposals;
will have to hire legal counsel for land lease; structure as ground lease; developer will be responsible for removing existing structures; will know more about the RFP process in a few months

5. CIP Process

- New process discussion; President Dooley presented ideas about an alternative process, more strategic and best use of everyone’s time
- How can we be more strategic and timely with regards to prioritization and analysis around ongoing and potential projects? Would like to outline an idea which is not yet finalized; your feedback is requested;
- Taking the division heads where projects are conceptualized and planned. The Provost, Vice President of Affirmative Action, Vice President of Student Affairs, and Vice President of Research & Economic Development would be the core of a group that would have the responsibility to look at CIP strategically; Ryan, Kipp, and Vern to staff this “committee”, Abbi to chair, faculty and a dean perhaps from SBPC and charge them with long range planning and analysis of the capital projects; thinking through priorities and any changes in any year; ensure that Senior Leadership and SBPC are fully informed about the fiscal consequences of any decisions; beyond that would like to ask SBPC that they review the annual operating costs, which URI is obligated to fund; worked well under that environment; can do better planning multiple years in advance; this Council would review the annual operating expenses; the Council will be looking at the funding proposed for projects; SPBC and Senior Leadership should be apprised well in advance before building becomes operational; this Council will be free to expand or contract;
- Kathy would make recommendations on auxiliaries and make those projects work; frequent contact with the SBPC; this council must be apprised of and weigh in; review priorities of capital projects and welcome feedback
- President welcomes a student on the committee; continuity of participation is important;
- If project is proposed, would go to the group chaired by Abbi; helps us to look at whole financial picture; collective and integrated impact
- As research grows, can fund buildings from overhead revenues associated with research in those buildings
- Funds will flow from capital campaign; will have to build in ten percent operating buffer
- CIP is an artificial construct and almost meaningless; a tool and display for the state
- Need to strategically think about what we should do; periodic re-visiting of projects in the plan; new projects may emerge that are more important;
- We can have an internal list in addition to the CIP; this is our operational guide; shows timelines of each project;
- Perhaps there is a formula for IT, public safety, etc. would like to benchmark it;
- Allows for coupling capital plan and deferred maintenance; useful to track; benefit is get new facility and reduce the deferred maintenance for that building
- How is our deferred maintenance changing? What is the impact of the campus accumulated deferred maintenance?
- Proactive planning that looks at how CIP can be developed; look at the strategic goals of this institution; conscious of removing buildings from the inventory; high beneficial impact;
- Abbi will report periodically to the SBPC Council
- President will finalize and send a report to the SBPC

Meeting Adjourned at 3:30pm
Minutes Submitted by: Lisa Fiorio and Linda Barrett, Budget & Financial Planning
Reminder: New Funding Request Proposals for FY2020
Templates/Instructions at:
http://web.uri.edu/sbpc/supporting-documents/
Due: April 20, 2018 (no proposals accepted after due date per Council)
Submissions to lindab@uri.edu

**Division** | **Team**
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Provost/Information Technology | Faye Boudreaux-Bartels and Samuel Adams
President's Division | Barbara Wolfe and Kimberly Stack
Administration & Finance | Adriana Wilding*, Jeffrey Konin, Ellen Reynolds
Student Affairs | Mark Conley and Adam Quinlan
Research & Economic Development | Kathy Jervis, Oleg Kazakov, and John Kirby
Athletics (per Director, no proposal will be submitted) | Patricia Morokoff and David Bergeron
Academic Affairs | Patricia Morokoff and David Bergeron

*new Student Senate President

**UPCOMING MEETINGS:**

Tuesday, May 15, 2018: SBPC meeting is from 2:30-4:00pm (Location: Thomson Boardroom):

The following are the SBPC Divisional Presentation Meetings:

Tuesday, June 12, 2018, 1:00pm-4:00pm (Location: Thomson Boardroom)

Wednesday, June 13, 2018, **2:00pm-5:00pm (Location: Memorial Union, Atrium 2)**

The following SBPC meeting to identify top proposals and determine the final recommendations to the President is from 1:00-4:00pm: Tuesday, June 19, 2018 (Location: Thomson Boardroom)