The University of Rhode Island
Strategic Budget & Planning Council
April 8, 2011
1:30-3:30 pm
Thomson Boardroom, Ballentine Hall

Members/Staff in Attendance:
Chair Don DeHayes, Robert Weygand, Peter Alfonso, Abu Bakr, Robert Beagle, Thorr Bjorn, Faye Boudreau-Bartels, Winnie Brownell, Patricia Casey, Davis Coates, Tom Dougan, Nancy Eaton, Cheryl Foster, Jeff Johnson, Ron Jordan, Glen Kerkian, Ken Kermes, Trish Morokoff, Jack Szczepanski, Ray Wright, Linda Barrett

Members Absent:
Steve D'Hondt, Ann Morrissey

See the complete list of member information at the Strategic Budget and Planning Council website at http://www.uri.edu/budget/sbpc/Membership%201-11.pdf

Presentation:
Budget Reduction Process Discussion presented by Linda Barrett

Meeting Minutes
1. Meeting called to order @ 1:34pm by Chair DeHayes.
2. Purpose of discussion is to design and recommend a differential budget reduction model.
3. Our approach to this will define our credibility as a Council.
4. Approval of March 18, 2011 minutes tabled.
5. Chair mentioned that Vice Chair Weygand requested additional IPEDS data be sent to council members.
6. Vice Chair Weygand distributed a worksheet on Funding for New Capital Projects.
   a. This year, funding for four projects was needed: Mackal Floor, Ruggles House, Student Athletic Development Center, Fire Safety.
      i. Fire Safety is required per state statute. Most upgrades are needed in HRL. ARRA funding left a net of $14-15M in upgrades. The University will complete about $3M in FY11-FY12. The University was granted a waiver for two years to complete upgrade for FY12, saving $2M in FY12.
      ii. Private funds for SADC will be utilized in FY12.
      iii. If The University is to do these capital projects this would have an impact on the $ left to spend for FY 12 and could affect the general fund. Labor costs have flattened out; material costs my rise.
   b. Vice Chair Weygand’s worksheet reflects an estimated need of $1.75M need for FY12.
7. The University sent out financial aid packages to students with anticipated increase in tuition and fees.
8. Budget Reduction Process Presentation by Linda Barrett
9. The council reviewed the Budget Reduction Process document they were sent containing models to start discussion.
10. The council should not weigh in on how a department head would make cuts. The department heads better understand the impact of the cuts. The council should not micromanage but work at 30,000 feet in a strategic fashion.

11. Discussion of part time faculty
12. Enrollment data from Dean Libutti shows an eventual decrease in students due to less graduating HS students. At this point, The University is not looking to increase the # of students in the future but searching for a better balance of out of state & international students while maintaining quality.

13. The council recommends that the University establish a task force of five friends of the University to develop a strategy to deal with the Kingston commercial viability to make the campus much more attractive and enhance student life.
   a. Look at increasing revenue using entrepreneurial venues.
   b. Potential perimeter to the town or campus – retail potential.
14. The University has always made across the board cuts. They have never reduced the budget to create an investment fund; never moved forward with this as true revenue potential. This will affect the students. The University needs to recapture this $ so they can make strategic reinvestments
   a. CCE/Providence campus. Great potential with reallocation and investment, especially if the University invests in program quality
   b. Better use of Kingston campus in the summer
15. The council will establish two ad hoc sub-committees, one on Entrepreneurial Pathways and one on Budget Reinvestment, Contingency Fund and Capital Expenditures. The sub-committees will make recommendations to the Council, which will make a recommendation to the President.
16. Meeting adjourned at 3:47 pm

**Next Meeting Date:**
April 29 from 1:30 pm to 3:30 pm, Thomson Boardroom, Ballentine Hall

**Required Action:**
Chair DeHayes, Vice Chair Weygand, Ann Morrissey and Linda Barrett to facilitate two subcommittees.

Minutes by: Caroline Natale, Business Analyst, Budget & Financial Planning 4/8/11