Members in Attendance:
Don DeHayes (Chair), Linda Barrett, Samuel Adams, Cody Anderson, David Bergeron, Thorr Bjorn, Faye Boudreaux-Bartels, Kathy Collins, Barbara Costello, John Kirby, Lindsay McLennan, Ann Morrissey, Adam Quinlan, Ellen Reynolds, Gerry Sonnenfeld, Kim Stack, W. Michael Sullivan, Naomi Thompson, Barbara Wolfe

Members Absent: Cheryl Hinkson, Kathryn Jervis, Trish Morokoff

Guests: Ryan Carrillo, Jayne Pelletier, Vernon Wyman

1. Announcements
   ➢ FY2018 budget request process went from August through mid-November, a tuition freeze to a tuition increase.
   ➢ End result is a 7% in-state increase and a 4% out of state increase for tuition and fees
   ➢ Balanced budget in FY2018 at this time
   ➢ Projecting a slight decrease in enrollment for FY2018
   ➢ Retention plays a major role in the increased tuition & fee revenue
   ➢ Some increases in expenses relate to state and board contractual commitments
   ➢ Average $50 annual tuition increase last five years
   ➢ Even with $4.5M increase in state appropriation will still be less than FY2007 which was $82.5M
   ➢ Invited all of the Council to the Provost Holiday party at 4:00 pm today
   ➢ All received an invite to the Academic Summit

2. Approval of November 2, 2016 minutes (copy attached)
   ➢ Approved as presented

3. Decision: Will Council Accept New Funding Request Proposals for FY2019?
   ➢ Previously approved for inclusion in FY2019 Budget Request: Faculty Positions (4th year of 55 Faculty Initiative)
   ➢ Reflected in Preliminary FY2019 Budget Request: FY2018 Recommendations from SBPC
     • Assistant Director, Veterans Affairs
     • University Psychologist
     • Office of Innovation in General Education
     • Athletics (2 Trainers; 1 Strength and Conditioning Coach)
     • Office for Undergraduate Research and Innovation
Discussion on how we proceed

- Requesting may lead to disappointment if we cannot fund any of them
- Could lend value if new/best ideas are presented and could find creative methods to fund
- Could be a worthwhile process
- A longer term look may be beneficial; perhaps the Council should look at streamlining and collaborative initiatives
- The Council could entertain requests along with lowest funded priority which would be eliminated; could entertain one or two global university wide requests
- Perhaps division heads should bring the proposals to the Council
- Additional investments in certain areas is critical
- For example, how do we change parking? Innovation Center; RINEC non-carbon transportation
- Unpredictable federal environment/decisions may impact student aid and other areas like health, research, environmental issues
- If market decides interest rates, there will be no subsidy for students and high rates
- Close to releasing a new IT Plan
  - First step was the creation of the IT Governance Council
  - Will be reviewing needed investments; Council may want to weigh in on these kinds of requests
  - Momentum behind the plan is important
  - Send IT Governance the SBPC Budget Principles

**Summary:** modify our process; division heads together bring global items; each division bring the highest priority

- For next meeting adjust process and present a draft

4. Update on Benefits Rubric Proposed Revisions

- Kim Stack updated the Council; concern not enough with student impact
- Reviewed University mission and strategic academic plan
- Connected language to benefit #6 to add.....
- Council asked to weigh in on modification to #6 and other 5 benefits which have not been changed for several years
- Performance funding is referenced in the strategic academic plan
- Benefits #2 references state support; it is more than what is stated
  - Is this land grant as well as jobs, etc.?
  - Workforce and economic development is referenced often
  - Work with non-profits to create non-profits and have graduates contributing positively to the workforce and economic development
  - Positively impact jobs and economy
  - URI’s commitment to have statewide impact in the goals of the state of Rhode Island particularly with....
  - Add support the workforce, innovation and economic development to the goals of the state
- Benefit #4
  - Positively impacting safety and institutional resilience (could also go under #6)
  - Assets; maintenance; base investments
- Benefits #1
  - Looking at rankings is often how parents choose schools; not beneficial to ignore
  - Things that drive the college rankings is based on who is not accepted
  - Need to be aware of
  - Change ranking to reputation, prestige, visibility
  - Drives up the numbers of applications; rejection rate resulted with Tulane University moving up in the rankings; not the message we want to send
  - Eliminate education marketplace
- Benefits #3
  - Replace cost cutting efforts with efficiency and/or effectiveness

5. Identifying larger allocations of funds for classrooms
- ~$1M available one time only for technology for classrooms
  - About five years ago moved 62 classrooms to state of art; set up fund of $600K to upgrade and replace technology and for furnishings, etc.
  - Made the $1M investment about five years ago invested $1M and upgraded 62 classrooms
  - Set up thereafter a $600K budget; $300K for constant technology upgrades and $300K for non-technology upgrades
  - Fund is managed by the Joint Classroom Steering Committee
  - Have not revisited that budget since then
  - Need to ensure a steady flow of investment
  - Can we increase the FY2018 budget for this?
  - Will benefit the entire University – bring to the Council
  - The newer facility cost per classroom is technologically higher
  - The $1M spent five years ago is at end of life cycle
  - At end of life cycle of new building; technology will be more expensive; IT Plan may address this; how do we train for the new technology?
  - May need a consistent annual increase
  - Could bring the Chair of this committee to address this Council
  - All movable furniture has been replaced with the exception of one small classroom; old auditorium furniture has been replaced except for Chafee and Edwards
  - JCSC evolved; better systems for monitoring; limited stagnant funding
  - Administration and Finance and the Provost each contributed the initial $600K
  - New buildings have energy efficient HVAC systems

6. CIP Discussion of Process (May 18, 2016)
- Shared with senior leadership June 6, 2016
- Update to SBPC
  - Vern updated the Council; the state provides a portion of the funding
• Strategies for SBPC process as helpful as possible to develop the plan
• Since June 2016, at President’s Team meetings have had presentations of projects rather than the strategic process
• Need to consciously address the process with the President’s Team
• Chair mentioned: Would a sub group of SBPC work with Business Services?
• Perhaps three-four Council members could work with Vern and Ryan and bring analysis to the full Council
• Involvement at these levels would be important and very helpful
• Planning surfaced in the 2007 NEASC review and noted the need for campus involvement
• RFP would only go to the divisional leaders and they would disseminate and discuss with their direct reports; would be more strategic
• Separate process for emergencies and required maintenance
• Ryan distributed his CIP that was approved by the Council in November 2016 and will be submitted by the BOE to the Governor

Meeting adjourned at 11:30 am
Minutes by Linda Barrett and Lisa Fiorio Budget & Financial Planning Office