Minutes
University of Rhode Island
Strategic Budget and Planning Council
Tuesday, December 19, 2017, 9:30-11:00 am
Ballentine Hall, Thomson Boardroom

Members in Attendance:
Don DeHayes (Chair), Abigail Rider (Vice Chair), Samuel Adams, Linda Barrett, David Bergeron, Thorr Bjorn, Faye Boudreaux-Bartels, Kathy Collins, Mark Conley, Kathryn Jervis, John Kirby, Jeffrey Konin, Trish Morokoff, Ann Morrissey, Ellen Reynolds, Kim Stack, Barbara Wolfe (VPRED member is Don DeHayes)

Members Absent: Ryan Buck, Oleg Kazakov, Adam Quinlan, Naomi Thompson

See the complete list of member information at the Strategic Budget and Planning Council website at: http://www.uri.edu/budget/sbpc.html

1. Announcements
   a. January through June meetings* (Please reserve these dates on your calendars; meetings are ninety minutes except for June meetings which are three hours)
   b. OPC contracted with AGBIS (Innovation & Efficiency Consultants): engaged to look at the system to improve innovation and efficiency; concerned about this RFP and hiring of consultant without any communication with URI; concern is with the system focus; one of governance issues in NEASC is awkwardness of the three different institutions in one “system”; will keep the Council updated; there is a meeting scheduled for January 23rd; will send documents to Council members;
   c. Update on NEASC draft report: we had a week to make factual corrections and we will be asked to respond in a substantial way later; the draft indicated that there was no process for new initiatives, yet we have Writing Across the Curriculum and we continue to invest to address these kinds of issues; create more opportunities for students to be engaged outside the classroom and we created Undergraduate Research and Innovation; there are concerns related to the independence of our external governance; noted many positive initiatives; noted challenges with the hiring process, purchasing and travel; we will acknowledge those and make reference to our strategic plan to address these; the final version to be received in January; President, Provost and Matt Bodah will meet with the Commission in February; NEASC Team very positive about the SBPC Council; positive comments regarding the Joint Committee on Academic Planning; need to continue with IT investments
   d. Dr. Peter Schneider has accepted our offer to be the Vice President of Research and Development and will start sometime in mid-March 2018

2. Approval of Minutes (copy attached)
   ➢ November 14, 2017 – approved as presented
3. Divisional, IT, proposals – final process for FY2020 new initiatives (last year there was one proposal per division; prior years had no restriction)
   - There are compelling concerns for a “university-wide” model because of an initial support prior to Council reviews
   - If the division heads all support it, they are voting ahead of time and it chips away at the integrity of the process
   - Would like to retain the “university-wide” proposal
   - Another strategy rather than a category; it could be that there is a submission for which it receives support from the other division heads
   - We have the IT Governance that provides needs to the Provost and that process would continue
   - If I as a division head think something else is more critical, would yield my time on the floor
   - It’s only an issue when we say Vice Presidents can only submit one proposal; otherwise it’s not an issue, if there is more than one proposal; perception that Vice Presidents are “trading horses” behind the scenes; believe we should not limit to one proposal
   - May not need public endorsement; if the division head is submitting and I believe it has a benefit to other division(s), I would build that into the rationale;
   - In some processes, in our divisions, we have to have some sense of what is coming forward to show the prioritization of the division going forward; there must be a process within a division; the process should be prior to the division head’s submission to the Council
   - The strategic plan being realized in the budget is critical and has occurred here
   - SBPC tweaked the template last year and asks the Vice President for a description of the process in your division
   - Suggested that divisions submit the proposals they believe should come to the Council, with reallocation being the first consideration

4. Further discussion on performance funding and metrics and ideas for funding formula (attachment) Note: Funding formula is related to student success
   - Performance funding per OPC/PSE is our FY2019 annual requested increase in state appropriation; if we meet the final approved metrics, and the final budget includes our requested annual increase
   - Successful states, state legislation has an appropriated amount and it is for the performance; not successful in states where they appropriate the funds after the appropriation has been provided;
   - Performance funding starts with your mission, ours is access, affordability, and measures all outcome based missed this mission;
   - Agreed with Jim Purcell, former Commissioner, we would continue to support the access mission; spoke of some kind of overlay; central to all institutions and not be separated out; diagram not included in the current conversations; need to bring this back into the conversation
   - Graduation rate best not as a measure of success; transfer students are not counted; only counted are first time/full time students; for that reason, we added degree completions and degree completions per 100 FTE
   - Governor has a goal of 70% in 2025 (70% of Rhode Islanders who have some college credit will have a college degree)
High Demand High Wage (HDHW) is another metric; is an initiative in our region – commission on education and employability, not necessarily HDHW; what do college students need to know for quality of life in their community and their jobs

Mission specific metrics – important and reflect who we are; missing is our engagement with the private sector partners around economic development activities; data is not comprehensive and available on a regular basis; do not have the data to report on an annual basis; would need an annual report to report on the metric annually; we do have 2,300 volunteers; health groups do a great deal; we can work on this as an institution, we must define it; could learn from other places; should put as a placeholder for the future

As a land/sea/urban grant institution, how do we emphasize this?

Our mission to engage students from underrepresented groups is not reflected here; we can quantify this population;

Third party can build a model that we can update for a period of time and evaluation by outside to review the tracking model; vendor could license us to update the input

Diversity as a metric – we care about and have goals; we have the lowest diversity levels of the three institutions; Does diversity relate to curriculum? Faculty? Staff? The learning environment? It needs to be built into the core mission of the place; diversity is part of our mission

University of Minnesota has a committee for engagement

Is there a possibility of a qualitative component; Do they just want the chart and the numbers? perhaps we develop an allied page that has brief paragraphs about these important issues; will draft diversity, scholarly mission and economic development

Credit completion: we have improved considerably in the last three years; but there is a maximum

Funding Formula to be developed; can have differential weightings and multiply by cost to teach a credit hour; wanted to use credit hour for the system; was tabled; this year, they said to take the weighted cost and state appropriation and solve

Potential formula: calculate the cost to educate a student; unrestricted budget and exempt GO Debt Service and cost centers and divide by total FTE students and get $25K; take in-state tuition of $13K, for every RI student, state should be added difference between $25K and $13K. $12K per student or $30M short; establish a base state appropriation that would increase or decrease each year; enrollment based for in-state students; we lose money on every RI student that we educate;

Compared to other institutions, we are very efficient; compared to CCRI and RIC we are more expensive; our Council members are focused on graduating students

There are measures of productivity and not quality; then you becomes a degree factory

5. University efficiency in resource utilization (attachment)

Discuss at the next meeting

Meeting Adjourned at 11:02 am

Minutes Submitted by: Lisa Fiorio and Linda Barrett, Budget & Financial Planning
*UPCOMING MEETINGS:

The following SBPC meetings are from 2:30-4:00pm (Location: Thomson Boardroom, Ballentine Hall):

Tuesday, January 23, 2018
Tuesday, February 20, 2018
Tuesday, March 27, 2018
Tuesday, April 24, 2018
Tuesday: May 15, 2018

The following SBPC Divisional Presentation Meetings are from 1:00-4:00pm:

Tuesday, June 12, 2018 (Location: Thomson Boardroom, Ballentine Hall)
Wednesday, June 13, 2018 (Location: Atrium 2, Memorial Union)

The following SBPC meeting to identify top proposals and determine the final recommendations to the President is from 1:00-4:00pm:

Tuesday, June 19, 2018 (Location: Thomson Boardroom, Ballentine Hall)

http://web.uri.edu/sbpc/