University of Rhode Island
Strategic Budget and Planning Council
Tuesday, January 31, 2017 9:00-10:30am
Ballentine Hall, Thomson Board Room

**Members in Attendance:**
Don DeHayes (Chair), Linda Barrett, Samuel Adams, Cody Anderson, David Bergeron, Thorr Bjorn, Faye Boudreaux-Bartels, Barbara Costello, Kathryn Jervis, John Kirby, Lindsay McLennan, Trish Morokoff, Ann Morrissey, Adam Quinlan, Ellen Reynolds, Gerry Sonnenfeld, Kim Stack, Naomi Thompson, Barbara Wolfe

**Members Absent:** Kathy Collins, Cheryl Hinkson, W. Michael Sullivan

**Guests:** Brittany Kraft (Cultural Chair, Student Senate Committee)

1. Announcements
   - RI Promise Information will be provided to the Council

2. Approval of December 15, 2016 minutes (copy attached)
   - With changes to attendance, minutes were approved

3. Enrollment Opportunities/Challenges (Dean Libutti)
   - RI Promise Program
     - Overview of yield in prior years; now it has changed and we have undertaken different strategies
     - It is more than a process
     - First academic plan was implemented
     - Launched enrollment management
     - Academic and Student Summit; 20,000 voices
     - Renewed focus on student success
     - Established enrollment goals; reviewed best practices; focused on growing the applicant pool, enhancing selectivity, expanding diversity, enhancing yield of high achieving students, and providing access and opportunity meeting enrollment targets
     - Enhancing net revenue
     - URI instituted new financial aid models to achieve enrollment goals
     - Almost 22,000 undergraduate applications and in addition, 1,300 transfer applications, excluding on-line
     - 3,356 freshmen and 483 transfers
     - Unprecedented yield; 47% in-state and 53% out-of-state; 57% are female
     - 23% historically underrepresented groups
     - Record honors eligible
     - More than 17,000 students, record enrollment
• On a national level, many schools missed targets and lost ground on selectivity
• Grew our applicant pool and enhanced selectivity
• Overall increase in tuition and fee revenue for both unrestricted budget and auxiliaries and enterprises
• Retention and graduation rates have increased
• If struggle with finances and student selectivity changes; implications are with retention, graduation, support services
• Increasing competition; decreasing # traditional students
• Early trends show us ahead in applications
• Increases in several areas related to college reorganizations
• RI Promise includes two years free after achieving 60 credits as a first time full time freshmen
• How plan and model; recognize that Legislature may change conditions of the program

Discussion
• Some states have capped out-of-state enrollment with similar programs
• Never enough people in RI for us to be successful with focus only on residents
• Implications are reducing financial aid; reducing size of the institution
• Do we grow enrollment or be more selective?
• This program not only includes access; we stressed student success in addition to access
• This is last dollar scholarship, which means the scholarship is after Pell and institutional aid has been applied
• Will this impact our state appropriation in a negative way? Very possibly
• Different states with programs at community colleges have different demographics
• Should be aware that there may be a reduction in Pell award amount when this is slated to be implemented
• Concerned if the model does not build this in; we did provide input
• Talent Development Program will not be affected negatively; all students will benefit from RI Promise
• Overall climate for in-state students; high school graduation rates trending downward and decrease in population
• We are becoming more of a year round campus; shifting other programs like Public Safety

4. Governor’s FY2017 Revised and FY2018 Budget Recommendations (Linda Barrett)
   • Linda Barrett reviewed the Governor’s FY2017 revised and FY2018 budget recommendations and addressed a few questions from the council.
   • Governor recommended $400K increase in State Appropriation; $4.6M was requested
   • Governor recommended $10M in State Appropriation in the Office of the Commissioner for the RI Promise Program. $3M is for CCRI’s
implementation of the first year of the program in Fall 2017; $6M is for “Preparedness Grants” with $2M designated for each school; $1M is for communications, outreach and assistance with FAFSA completion

- Unless the $2M is a permanent part of URI State Appropriation, URI may have a $4.2M challenge in FY2018
- Polaris, $250K funded previously from a Legislative “Grant” in State Appropriation, was removed from the Governor’s recommended budget, however, $500K was recommended in the ECommerce Budget.
- Funding for the Nursing Education Center Lease, Tenant Improvements and Equipment is reflected in the OPC budget

5. New Funding Request Proposals for FY2019
- New Benefits Criteria for Proposal Review
- Division heads together bring global item to be reviewed/analyzed by Council
  - Provost Office is in the process of setting up a meeting
  - Should we make reference to RI Promise?
- Each division submits their highest priority
- Random drawing of Review Teams for the seven areas listed below:
  - **Provost (for IT)** – Faye Boudreaux-Bartels, Adam Quinlan
  - **President (Naomi for President’s Area)** – John Kirby, Barbara Costello
  - **Research & Economic Development** – Trish Morokoff, Kimberly Stack
  - **Student Affairs** - Cody Anderson, W. Michael Sullivan
  - **Athletics** – Lindsay McLennan, Sam Adams
  - **Administration and Finance** – Barbara Wolfe, Kathy Jervis
  - **Academic Affairs** – Ellen Reynolds, David Bergeron

Meeting adjourned at 10:30 am
Minutes by Linda Barrett, Budget & Financial Planning Office