Minutes
University of Rhode Island
Strategic Budget and Planning Council
Tuesday, March 27, 2018, 2:30-4:00pm
Ballentine Hall, Thomson Boardroom

Members in Attendance:
Don DeHayes (Chair), Abigail Rider (Vice Chair), Samuel Adams, Linda Barrett, David Bergeron, Thorr Bjorn, Faye Boudreaux-Bartels, Mark Conley, Kathryn Jervis, Oleg Kazakov, John Kirby, Jeffrey Konin, Trish Morokoff, Ann Morrissey, Adam Quinlan, Ellen Reynolds, Peter Snyder, Kim Stack

Members Absent: Ryan Buck, Kathy Collins, Naomi Thompson, Barbara Wolfe

Guests: Ryan Carrillo and Jayne Pelletier

See the complete list of member information at the Strategic Budget and Planning Council website at: http://www.uri.edu/budget/sbpc.html

1. Announcements
   - Team reassignment due to one less divisional submission
   - Note time change for June 13th meeting (see below)
   - Introduced Peter Snyder, Vice President of Research & Economic Development
   - Budget update (2% Tuition increase undergrad in-state; $100 increase Tech Fee—all students)
     PSE Council approved this on March 22, 2018
   - AGBIS was hired by the state to review system-wide initiatives; we see less of a system emphasis and more agility for us; each institution has a different niche;
   - Senate and House Budget Hearings April 3rd and April 5th

2. Approval of January 23, 2017 minutes
   - Approved as presented

3. Update on new Purchasing position (Abbi Rider)
   - Many times in the past positions were filled and after the fact proposals would be submitted; the creation of a new Purchasing position was a result of URI receiving $1M delegated authority effective February 1, 2018; thus, no need to go through state purchasing up to $1M; the pilot continues through June 30th; adding a purchasing position because of the change in workload; needed to fill the position immediately; using one time only position savings in FY2018; permanent funds are not available within the division; division will be submitting this as a FY2020 proposal; need the community’s and Council’s feedback relative to purchasing items being processed in a timely manner; the current RI Department of Administration Director is supporting this streamlining initiative

4. FY 2019 SBPC Budget Priorities - IT Recommendation

   University-wide Information Technology Directory Service- Total of $170,000 Annually and $330,000 one-time for consulting/implementation services

   Submitted on behalf of ALL the VP’s as a University-wide priority, this project was unanimously voted #1 priority. The Council recommends that all three phases of the technology project be expedited and
funded as a top priority by the University. Phases II and III are for a University-wide Information Technology Security Infrastructure with estimated costs of about $258,760 of one-time costs in FY 20 and additional base costs of approximately $90,000-$130,000 to be projected with greater clarity after Phase I as estimating is difficult at this time. This project emerged as the top priority through the new IT governance process, demonstrating strong collaboration and thoughtful consideration as to the needs and priorities for future technology investments.

The Council urges accelerating the implementation of all 3 phases as the need is critical to ensure integrity and security in the University’s IT system. This project only brings the University to a base level, addressing deficits in funding investments needed to keep the system current. There are some potential longer term savings in future years with consolidations in licensing needs and other factors.

- Would URI continue with these investments or does the Council need additional information? Council requested an update from IT Governance. The increase in the IT fee may fund the next phases.

5. CIP Discussion
- Ryan Carrillo distributed a document outlining the CIP that was approved last year; It is under review by the Legislature and includes the Governor’s proposal
- Most new initiatives have been previously discussed
- Gateway Project is funded with fund balance, slated to be open August 2018; 11,000 sq. ft., two presentation rooms; received a donation to name the building
- College of Engineering, phase 1 is under construction; opening fall of 2019; phase 2, renovation and addition of Bliss and will open spring 2020; Future Fund (private donations) towards initial and additional cost of leasing Schneider Building in West Kingston and allowed us to reduce project timeline by eighteen (18) months; able to deliver the project for less
- Upper College Road, called Multi-use; four acres on Upper College Road; proposals for parcels A & B; reviewing strengths of proposals; will report back next meeting
- Fine Arts Center: no success in support for bond referendum; twice the state has decided not to include it on the referendum; URI sought RICAP support over five years; stabilizing two pods that would remain and then demolition of other three pods; setbacks from the state; Governor’s recommendation of $12M RICAP over five years; working with DOA and the Legislature to increase FY2019 RICAP; will know more in May; meeting with Senate on April 3rd and the House on April 5th; Plan B is to go back to a GO bond and we could submit for the FY2020 bond; senior leadership will highlight this project at the Senate and House budget hearings
- Governor did not speak to some of the projects URI submitted; thus they are not included in the Governor’s recommended budget; two of the projects deal with system upgrades, relative to new projects is re-packaging these types of requests and highlighting global impact on campus
- Fogarty is a good building; mechanicals are in very poor condition; renovated first floor and the lower level for the State Crime Lab; three wet labs on 2nd floor; two general assignment classrooms; HVAC system needs work
- GSO proposal was $95M; with $85M from GO bond; $45M recommended by the Governor; URI plan to match with $5M private funds; plan is to complete phase 1 and stay on track with original plan; potential new project phase 1B total project of $107M, with $21M from private and industry support; will be in competition with K-12 GO bond commitments; also looking at how to present a higher education proposal
- Lots of “red ink” combined with K-12 commitments, traditional model of requesting GO bond should be rethought; should some of these be taken off the list and we focus on fewer with a strategy to complete them; GO Bond, RICAP, Revenue bonds,
- At the federal level Pell Grants increased by $150; SEOG grants and work study up 15%; research funding is increased; URI should package together a set of investments that would
make us more competitive for NSF and NIH grants; there are huge dollars available during the next 18 months; must get people to commit earlier; the facilities funding was cut a bit (NSF);

- Other projects are the Health and Counseling Center $32.9M; refining this analysis this past year; engaged the architect and brought it down, mindful of the student fee; design starts the summer of 2018
- Also working with Cannon Boston out of Washington, D.C. relative to a study of the renovation of the Memorial Union; mindful of the student fee; design starting in the summer of 2019
- Recent acquisition of 3045 Kingstown Road; reuse of the building for the university; requesting; 3045 Kingstown Rd may get us to think of something different
to start design work now; funded via asset protection; anticipated use is under review; possibilities mentioned were related to economic development; Polaris, and SBDC
- Should all of these projects be in the CIP? Helpful for others to be aware of all the projects in the que; all projects not mentioned by the Governor are RICAP requests
- Some items on this list we prioritized; as new items emerge, are you asking for our priorities? SBPC played this role and this is the right group to provide input prioritization
- With the projects upcoming, the big project is the Memorial Union; what should the student fee be? All of the projects have a direct or indirect cost to the University;
- Some projects with no traction need another analysis; trying to make a clear and aggressive statement about Fine Arts; the voice of this Council is compelling; can we take some projects off the list? There could be a separate list that is not part of the final CIP.
- What happened to the prioritization by the Council? Some dropped off; one of them was Public Safety Building (PSB) which is on a lower priority list; what did the Council prioritize? Were any low priorities on the list for funding?
- We may want to re-consider funding sources for older projects
- The projected operating costs should be reviewed; there is another constraint, our bond rating; cannot issue more until Brookside Apartments starts generating revenue
- May be coming to a new and different time around facilities; given K-12 and our own success and the state’s limited bonding capacity, to an extent students will be paying debt service thru fees or tuition, we need a real strategy
- Is SBPC going to rank proposals? Need to know what we are prioritizing at the April meeting
- Recommendation to the President with regards to Fine Arts; reasons why we need a funding plan; urgent; only one item does not have an approved plan – Fine Arts; Trish and David will compile a draft
- Would SBPC be looking at FY2019, 2020 and 2021 for the April meeting? Do we want to change priorities?
- Ohio State outsourced their parking for $1B; they have 65,000 students
- The CIP projects for review should be distributed to the Council a week in advance

Meeting Adjourned at 4:00pm
Minutes Submitted by: Lisa Fiorio and Linda Barrett, Budget & Financial Planning

Reminder: New Funding Request Proposals for FY2020
Templates/Instructions at:
http://web.uri.edu/sbpc/supporting-documents/
Due: April 20, 2018 (no proposals accepted after due date per Council)
Submissions to lindab@uri.edu

**Division**
Provost/Information Technology

**Team**
Faye Boudreaux-Bartels and Samuel Adams
President’s Division  Barbara Wolfe and Kimberly Stack
Administration & Finance  Ryan Buck*, Jeffrey Konin, Ellen Reynolds
Student Affairs  Mark Conley and Adam Quinlan
Research & Economic Development  Kathy Jervis, Oleg Kazakov, and John Kirby
Athletics (per Director, no proposal will be submitted)  John Kirby and Ellen Reynolds
Academic Affairs  Patricia Morokoff and David Bergeron

*Adriana Wilding is new Senate President effective April 6, 2018 and will replace Ryan on this team

UPCOMING MEETINGS:
The following SBPC meetings are from 2:30-4:00pm (Location: Thomson Boardroom):

Tuesday, April 24, 2018  (2:30-3:30pm)
Tuesday, May 15, 2018

The following are the SBPC Divisional Presentation Meetings:

Tuesday, June 12, 2018, 1:00pm-4:00pm (Location: Thomson Boardroom)

Wednesday, June 13, 2018, 2:00pm-5:00pm (Location: Memorial Union, Atrium 2)

The following SBPC meeting to identify top proposals and determine the final recommendations to the President is from 1:00-4:00pm:

Tuesday, June 19, 2018 (Location: Thomson Boardroom)