

THE  
UNIVERSITY  
OF RHODE ISLAND

BUDGET AND FINANCIAL  
PLANNING OFFICE

# ORACLE PBCS IMPLEMENTATION KICKOFF

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CORE PROJECT TEAM KICKOFF  
NOVEMBER 20, 2017



# AGENDA

- Introductions
- Overview
  - Charter Statement
  - Project Objectives
  - What is PBCS?
- Project Team and Roles
  - Huron
  - URI
- Project Timeline Walkthrough
- Glossary: New Terms
- Communications & Meeting Schedule
- Q & A's

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# OVERVIEW

## Project Charter Statement:

*Implement an interactive, flexible, online budget and reporting system for the University that will facilitate a collaborative, streamlined, budget, planning and forecasting process that complements and enhances transparent data-driven decision making*

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# PROJECT OBJECTIVES

- *Streamline* the budget allocation process and position tracking
- *Reduce* the amount of budget data maintained in Excel
  - *Note – Excel not going away: plug-ins allow users to interface to PBCS data from Excel spreadsheets*
- *Reduce manual* effort required to compile budget templates
- *Reduce administrative* time currently spent emailing and tracking budget files

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# PBCS OVERVIEW

## What is PBCS?

What is PBCS	The Benefits	
<ul style="list-style-type: none"> <li>Purpose built cloud based enterprise planning tool</li> </ul>	Single source of all budget and planning data (revenue and expenses)	Shifts end users' time from collecting to analyzing
<ul style="list-style-type: none"> <li>Built on a multi-dimensional OLAP database engine (Essbase)</li> </ul>	Ensures data is complete and accurate through the use of standardized calculations and validation rules	Ability for end users to conduct their own analysis (ad-hoc, standard and visual reporting)
<ul style="list-style-type: none"> <li>Includes (but not limited to):               <ul style="list-style-type: none"> <li>Forms / Dashboards</li> <li>Calculations</li> <li>Navigation Flows</li> <li>Approvals / Workflow</li> <li>Reporting</li> <li>Ad Hoc Analysis</li> <li>Security</li> </ul> </li> </ul>	Ability to create repeatable and maintainable import processes for source data used in the budgeting and planning process (Financials, HR)	Ability to create various scenarios and models based on trends and changes in driving factors
	Ability to roll up and drill down to different levels of information (College, Department, Fund, Account)	Create multi-year plans and forecasts that provide the ability to make proactive decisions
	Ability to aggregate budget information quickly and easily	Conduct more frequent budget to actual variance analysis

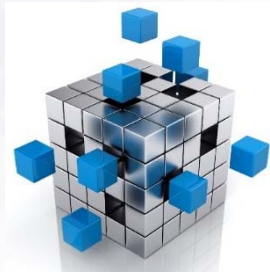
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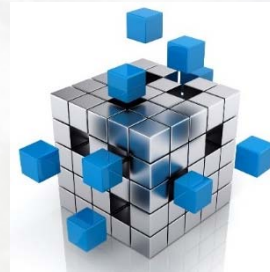
# PBCS OVERVIEW

## APPLICATION STRUCTURE



**Operational  
Budgeting**

- Provides a single source of budget data
- Provides templates for units and faculties to input budgets
- Aggregate budget data
- Provide budget to actuals variance reporting
- Create Income Statement statements



**Position Budgeting**

- Provides the ability to budget by positions
- Provides templates to estimate and calculate changes to position compensation

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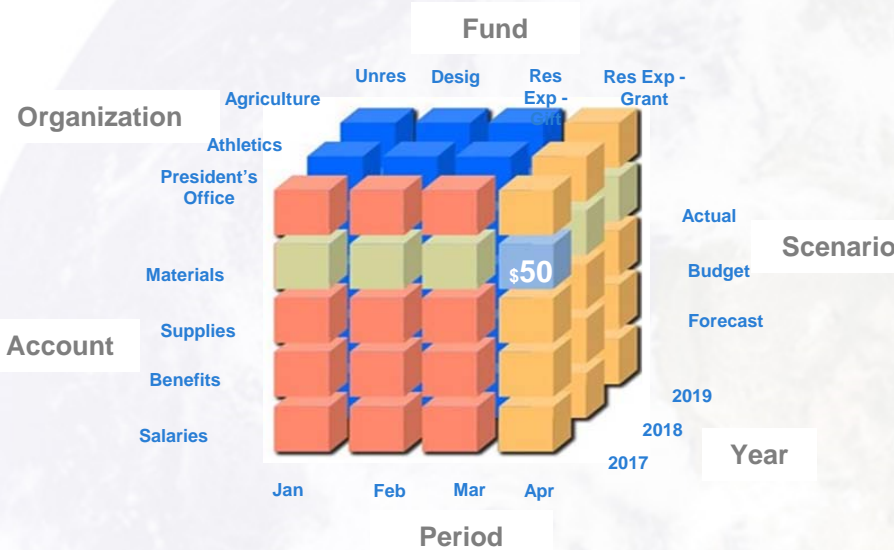
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# PBCS OVERVIEW

## Key term and technical design - DIMENSIONS

### DIMENSIONS



- Essbase databases are structured by dimensions
- A dimension is a way to describe data, referred to as 'metadata'
- Every dimension is made of members grouped into hierarchies
- Each dimension member 'intersects' with every other dimension's members in the database (think of a cube). There is no concept of 'valid intersections'
- Data is stored at unique intersections of all dimensions.
- A member from every dimension must be present when entering/retrieving data
  - Data Entry Forms
  - Financial Reports
  - Ad-Hoc Data Analysis (Smart View)
  - Calculations
- More dimensions exponentially increases the database size!

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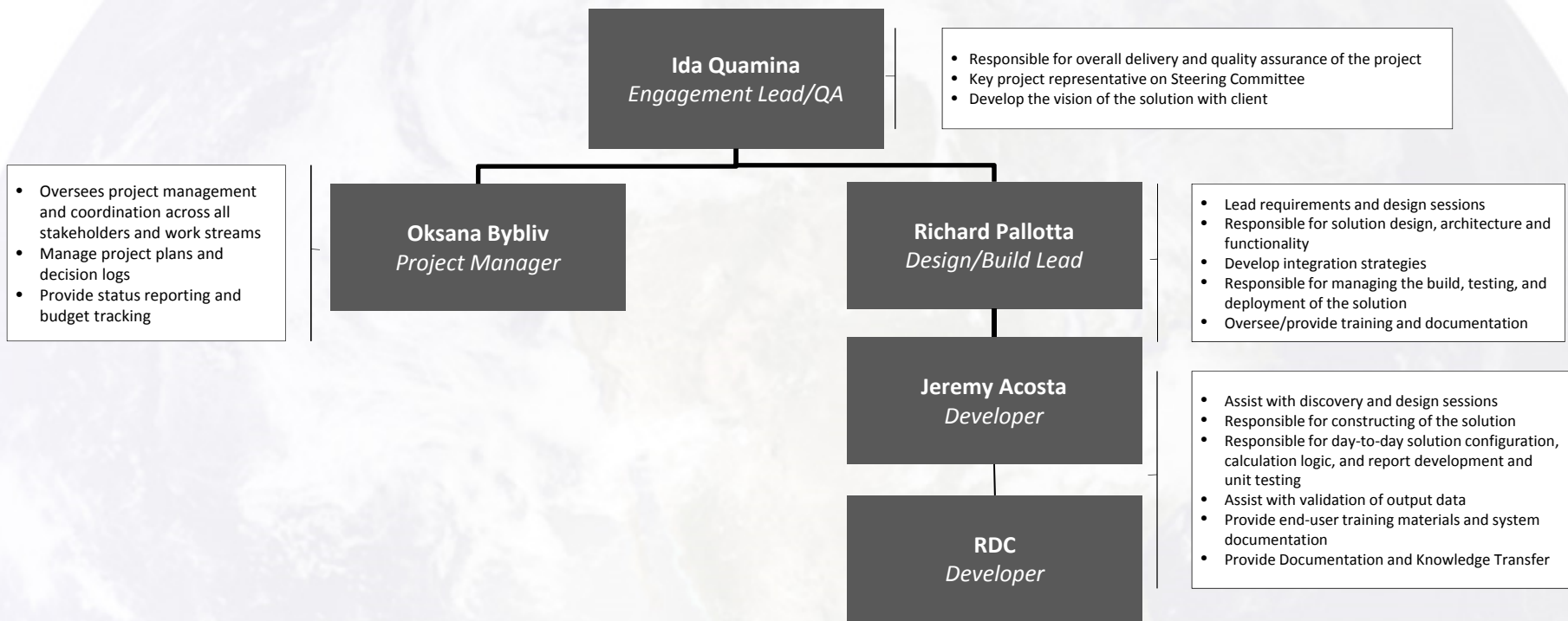
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# HURON PROJECT TEAM



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# URI PROJECT TEAM

Executive Sponsors

*Provost, VP Admin & Finance*

Steering Committee

*Budget Office Management Team*

Core Team

**YOU!**

Power Users

*Subject Matter Experts  
Across the Campus*

End Users

*Business Managers  
& Fiscal Staff*

Project team members may have multiple roles



# ROLE OF CORE TEAM

- Lead the identification of key requirements
- Provide input on solution requirements and clarify impact of changes to the current operating environment
- Assist with functionality design & high-level process flows
- Perform Data tie-out/validation
- Assist with development activities
- Assist with metadata and data integration
- Assist with system testing/UAT
- Support and resolve network, hardware, or software issues
- Assist with deployment of application

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➤ See project through from start to finish



# PROJECT TIMELINE



INITIATE

3 Weeks  
11/17/17 – 12/15/17  
3 Weeks Onsite



REQUIREMENTS

4 Weeks  
12/18/17 – 1/19/18  
1 Week Onsite



DESIGN

7 Weeks  
1/22/18 – 3/9/18  
2 Weeks Onsite



BUILD

3 Weeks  
3/12/18 – 3/30/18  
2 Weeks Onsite



TEST



DEPLOY  
& CLOSE

2 Weeks  
4/2/18 – 4/13/18



SUPPORT  
& CLOSE

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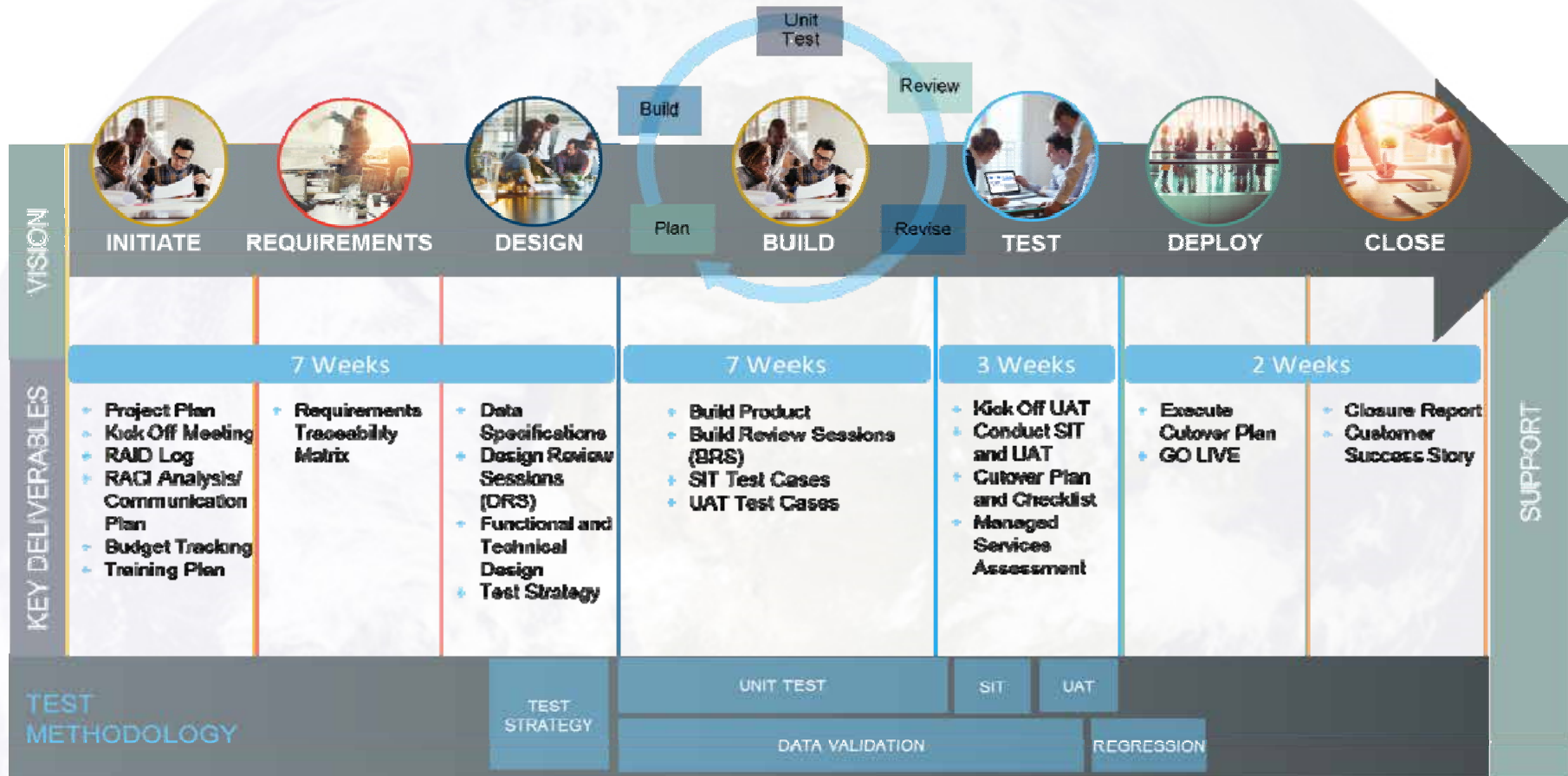
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# METHODOLOGY



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# COMMUNICATIONS & MEETING SCHEDULE

## ***Team Communications***

- Weekly Status Meeting (WebEx)
  - Mondays 2pm
    - First one = December 4
- Ad-Hoc via Teams: Huron, URI

## ***Community Communications***

- Project Web Page (coming, early December)
  - Page on Budget Office Site:  
<http://web.uri.edu/budget/>
  - Provide Project timelines, events, training, information and contacts
- Campus Communications
- Presentations: Senior Leadership, COD, etc

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# NEXT EVENTS

- Requirements Phase
  - Huron team meets with various departments
  - Discovery Questionnaire
  - Data Calls: Metadata from PeopleSoft, etc
  - Technical data feed and setup
    - Samples: queries and server shell script
- Design & Build
  - Training
- Test
  - Training

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# QUESTIONS?

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# THANK YOU!

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