URI Campus Recreation CPR Impact Framework

I. Quick Wins:

1st Step - Benchmarking

[D1] Benchmarking – All for Respective Area

2nd Step – Identify Mission/Vision/Culture/Values

- [F3] Define the identity of Campus Recreation at URI. <u>ALL</u>
- [F4] Develop and commit to a defined vision for Campus Recreation. <u>ALL</u>
- [F5] Identify Campus Recreation's desired culture. <u>ALL</u>

3rd Step – Develop Strategic Plan

[C1] Develop a Campus Recreation Strategic Plan

4th Step – After Strategic Plan

- [E4] Establish Stakeholder Groups to Define Department Initiatives and Goals TBD
- [F2] Define the most important programs and services offered through Campus Recreation. TBD
- [F9] Establish departmental policies, procedures, and processes with intentional outcomes. TBD
- [F10] Provide comprehensive, intentional, outcome driven training for all staff. TBD

Concurrent Steps -

- [C3] Facilities/Space Allocation, Use, Management <u>Sean/Joe</u>
- [C4] Develop an Operations Plan Jodi/Courtney
- [C6] Develop Usage Plan for New Turf Field <u>Jodi/Jill/Joe/Sean</u>
- [C8] Capitalize on the Sailing Center David/Jenn
- [C11] Develop More Comprehensive Risk Management Policies and Procedures for Club Sports <u>Joe</u>
- [C12] Become a Leader and Partner in Campus Wellness Initiatives <u>After Strategic Plan</u>
- [D3] Feasibility Study for Replacing Tootell Aquatic Center After Strategic Plan
- [D4] Assessment of Costs/Impact on Services Delivered to Athletics <u>Jill/Jodi/Steph/Cindy</u>

URI Campus Recreation CPR Impact Framework

- [E2] Conduct a Comprehensive Review of the Organizational Structure <u>Jodi</u> (<u>Completed</u>)
- [F1] Establish an organizational structure that will appropriately resource the department.
- [E5] Conduct a Comprehensive Internal Assessment for the Facilities Operated by Campus Recreation and Assess the Impact to Program Participation
 - -Map <u>Jenn/Denise</u>
 - -Hours of Operation <u>ALL (Completed)</u>
 - -Outdoor Facilities Joe/Sean This ties in with C3

II. Major Projects – ALL TBD

- [C2] Revisit Budgets and Funding Models
 - [E1] Conduct a Comprehensive Review of the Department's Financial Resources and Revenue Sources/Opportunities
- [C5] Identity and Relationship with Athletics
 - [C10] Revisit Varsity-Club Sports Policy
- [C7] Improve Field Conditions
- [D2] Assessment Inventory and Plan
- [E3] Establish an MOU with the Division of Athletics to Define the Parameters of the Relationship
 - [F6] Establish a five-year plan with concrete, realistic and achievable objectives.
 - [F7] Identify campus partners that will help Campus Recreation achieve their goals. Moved because we need to establish goals through strategic plan before we can identify partners
 - [F8] Match financial resources and goals to program and service goals.

III. Fill-ins

-N/A

IV. Other Items

- [C13] Centralize Professional Staff Offices
- [C9] Redevelop Keaney Gymnasium **Moved until more info available**