Information Technology Review

ITS / UTN Communications Meeting

July 28, 2015

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Goals of our Session

- I. The outcome of the Governance project
 - Next Steps and outstanding items
 - Why it has been "quiet...."

II. Next project: IT Organizational Review and Strategic Plan

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- Update to date
- Objectives of project
- Plans and events for project
- Timelines

Governance...

Since last we met...

- Nov & Dec RFQ, funding & contract for engagement
- Phil Goldstein began mid-January
- Concluded in April

Deliverables of Goldstein engagement

- Review of AMRC Report
 - To provide leadership with guidance of how to implement, prioritization and further work needed
- Recommend Governance Structure
 - Identify issues to be resolved for transition to and implementing shared Governance THINK BIG WE DO"

Governance Project Timeline

- Jan-March
 - Interviewed over 90 University stakeholders representing over 40 areas of the University
- March 10
 - Workshop: Steering Committee, ITS & UTN reps
- April 16
 - Proposal reviewed with Provost & VP Valentino
- April to end of May
 - Proposal sent to each interviewee, campus for comment

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Governance Project Timeline, cont'd

- May to Current
 - Finalize items
 - Final name: IT Strategic Governance Committee
 - Appointees named by President, Provost, VP Valentino. Approved by President
 - Charge and scope of ITSGC clarified
 - Transition and building tasks identified
- August/September
 - ITSGC Kickoff and announcement

What's next...

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Governance in Practice

Some key points not clear in proposal document

- Existing IT related governance committees are to be re-configured into a small group based off of area:
 - Academic, Administration, Security, etc
 - To be finalized
- New higher level committee looks at University wide issues of certain size and scope
 - Cost to University (time, resources, materials); changes to existing service or policy; new service

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Governance Structure

President's Team

NEW: IT Strategic Governance Committee

Existing: IT Communities (Ad-Hoc, Project Related)

Existing but Re-configured: IT Advisory Councils

(5 or 6 Standing Groups – currently upwards of 12: Teaching & Learning, Research, Student Services & Success, Administration & Operations, IT Security, Web Policy)

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Governance in Transition

- Some key "enabling capabilities" to be defined
 - Clear, consistent method and process for
 - Cost-estimations
 - Project Management & Reporting
 - Status reporting, tasks, etc
 - Process Methodology
 - ITIL recommended
 - Service Management Oriented
 - "Information Technology Infrastructure Library"
 - Service Catalog defining services, Change Management, Planning, etc

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Governance in Transition

ITS Currently preparing

- Designing web page report for all ITS projects
 - Later: working with non-ITS IT groups to also contribute
 - Project Cost-estimations
 - Project Management & Reporting
 - Status reporting, tasks, etc
- Process Methodology
 - Startup and transition issues analyzed



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IT Governance

QUESTIONS ?



Next IT Review Project:

IT Organizational Review And Strategic Plan



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IT Review

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Reviewing all of IT, not just ITS

Responsible and balanced management of each piece, held together by strategic leadership, leads to quality service to stakeholders and support for University functions

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IT Organizational Review & Strategic Plan Since last we met...

- January RFP sent to State
- Late April Responses received
- May
 - 9 responses reviewed & scored
 - 3 finalists interviewed
- June
 - Cost proposals evaluated
 - Finalist selected
- July 7 State issued Tentative Award
- Currently awaiting legal approval of contract



UNIVERSITY **OF RHODE ISLAND** IT Organizational Review & Strategic Plan Who is hired? Still tentative by State's rules so cannot be named until Purchase Order issued General Company Profile: 40+ years in business Full range of services: Private, public, higher-ed and corporate Consulting (IT & Management), Audit, Tax Previous contracts with over 100 institutions Higher-ed specific division THINK BIG WE DO^{sa}

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THE UNIVERSITY OF RHODE ISLAND IT Organizational Review & Strategic Plan

Next Steps...

- August Contract signing
 - Announce project (and name) Consulting company
- September Project Kickoff
- September to April
 - Project Underway in 2 Phases:
 - Phase 1 IT Organizational Review
 - 4 months to deliverable
 - Phase 2 University wide IT Strategic Plan

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3 months to deliverable

IT Organizational Review & Strategic Plan

• What to expect:

- 3 primary consultants:
 - Lead/Project Manager plus 2 Analysts
 - off-site team of 4 to 6; more as resources
- Some work on-site, more done off-site
- Engagement Directed by Steering Committee
- Deliverables submitted to
 - Steering Committee, Provost, VP Administration & Finance

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THE UNIVERSITY OF RHODE ISLAND IT Organizational Review & Strategic Plan

What to expect...

 For all IT (not just ITS) and University-wide faculty & staff with some participation also from students & alumni:

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Data Collection, calls for documentation, etc
 Questionnaires, Surveys
 Interviews, group sessions, focus groups
 Work Sessions

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• What to expect...

Communications come from IT Review Steering Committee as facilitator/coordinator for Consulting Company

<u>Not</u> directly from Consulting Company



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Conclusion

QUESTIONS ?

