#### **Business Plan Basic**

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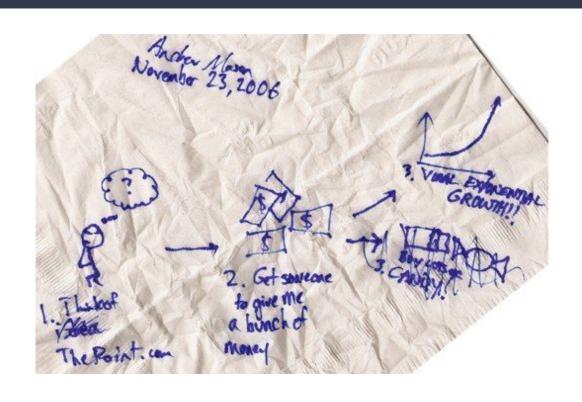
We exist to train, educate, and support entrepreneurs of both new (pre-venture) and established small businesses. Positioned within the nationwide network of SBDCs, we offer resources, key connections at the state and national level, workshops, and online and in-person support that equips us to help Ocean State entrepreneurs reach the next level of growth.



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#### Do you need a Business Plan?



#### Why and who do you need a business plan for?

- Prepare for an investor meeting
- Hiring a new employee
- Method to your madness
- Prepare for the unexpected

#### How much detail is too much?

- Introduction
- Management Team
- Operations/UX
- Marketplace
- Competition
- Market Strategy
- Revenue
- The ask

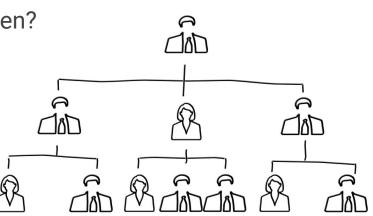
### Building a Business Plan

#### Introduction/Overview

- Tell me about your company
- 2 minute pitch
- Basic understanding
- Business name, structure, location, what do you do
- Mission
- Accountability (marketing/sales, operations, finances)
- Problem → Solution

#### Organizational Structure/Management

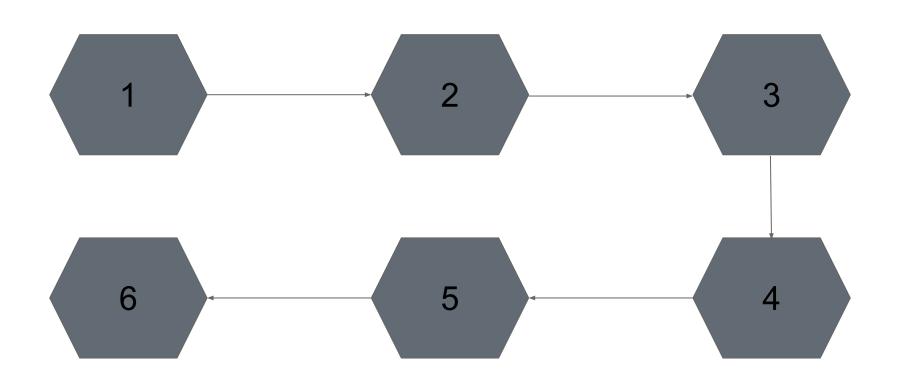
- Who is responsible for what?
- Do you have the people to make IT happen?
- Do you have experience in the industry?
- Work with industry experts
- Relevant education? Experience?
- Avoid: CFO, CTO, CMO, CEO



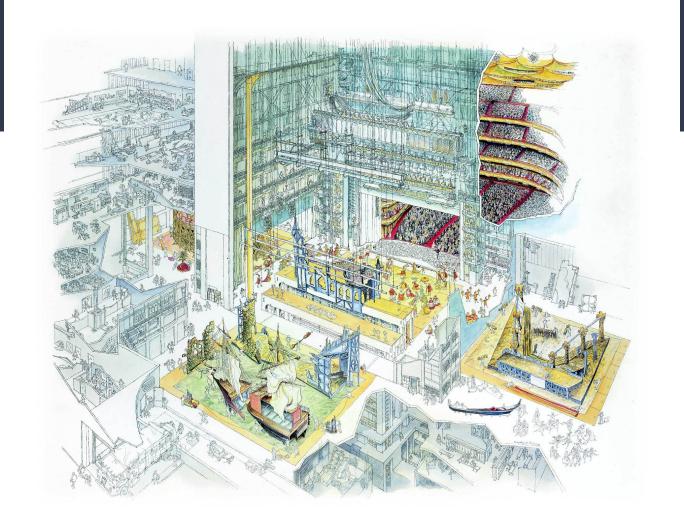
#### Operations/ UX

- How does your product/service work
- Suppliers?
- Results
- Impact
- Product Product Product
- 6 Step process (front end and back end for apps/digital product services)

#### Operations/ UX: Process chart





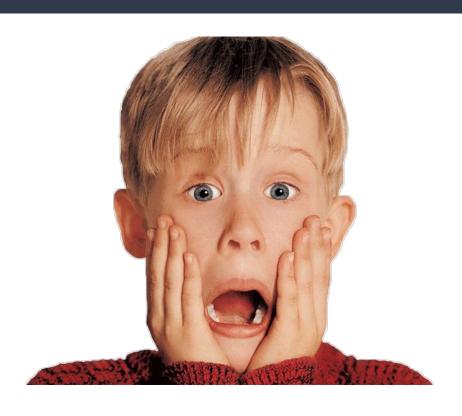


#### Marketplace

- Become the expert in your industry
- Show you have full understanding
- The investor wants to make an informed decision
- Don't make them do the homework



#### Competition



- Don't worry
- Embrace it and study them
- Try to find competitors that are even loosely related
- How many?

#### Example 1:



#### Example 2:













Go-to Market Bus, Trains, Trolleys,	Luxury/Private	Private Car	Cab	Various Auto	Bicycles
and Regional Rail	Cars/Existing Taxi			Types	
Market Strategy Dedicated availability on specific routes -	Free credits, celebrity	Branding	Availability -	Company Branded	Availability in
	endorsement, social	Moustache - App	(Standard Taxi		Tourist & University
schedule based	media	Available	Markings)		Areas
Route Pickup	Smartphone	Smartphone	Flag/Call Center/	Smartphone/Web	Walkup Bike Stands
Method/Tools			App/Dedicated	/Call Centers	
			Taxi Queue		
Cash/SEPTA Key	Cashless	Cashless	Cash/Credit Card	Cash/Credit Card	Cash/Credit Card
Fare Second lowest cost -	Cheaper than	Cheaper than	Higher than SEPTA	Highest Cost	Cheapest Cost
City versus Regional	traditional taxi	traditional taxi	/ Uber/lyft		
No	No	No	Yes	Yes	No
Surge pricing No	No Limit	Cap at 200% i.e. 3x	Standard Fee and	No	No
		fare	Mileage Rate		
	and Regional Rail  Dedicated availability on specific routes - schedule based Route Pickup  Cash/SEPTA Key  Second lowest cost - City versus Regional  No	and Regional Rail  Dedicated availability on specific routes - schedule based Route Pickup  Cash/SEPTA Key  Cashless  Second lowest cost - City versus Regional  Cars/Existing Taxi  Free credits, celebrity endorsement, social media Smartphone  Cashless  Cheaper than traditional taxi  No  No	and Regional Rail  Dedicated availability on specific routes - schedule based media  Route Pickup  Cash/SEPTA Key  Cashless  Second lowest cost - City versus Regional  No  No  No  No  Cars/Existing Taxi  Free credits, celebrity endorsement, social media  Smartphone  Branding  Moustache - App  Available  Smartphone  Cashless  Cashless  Cashless  Cheaper than traditional taxi  No  No  No  No  No  No  No  No  Cap at 200% i.e. 3x	and Regional Rail  Cars/Existing Taxi  Dedicated availability on specific routes - schedule based media  Route Pickup  Cash/SEPTA Key  Cashless  Cash/Credit Card  Second lowest cost - City versus Regional  No  No  No  No  No  Cash Existing Taxi  Branding Moustache - App (Standard Taxi Markings)  Branding Moustache - App (Standard Taxi Markings)  Flag/Call Center/App/Dedicated Taxi Queue  Cash/SEPTA Key  Cashless  Cashless  Cash/Credit Card  Higher than SEPTA / Uber/lyft  No  No  No  No  No  Standard Fee and	and Regional Rail  Cars/Existing Taxi  Dedicated availability on specific routes - schedule based  Route Pickup  Cash/SEPTA Key  Cashless  Cash/SEPTA Key  Cashless  Cheaper than traditional taxi  No  No  No  No  No  No  Cars/Existing Taxi  Types  Types  Availability - (Standard Taxi Markings)  Smartphone (Standard Taxi Markings)  Smartphone Flag/Call Center/App/Dedicated Taxi Queue  Cash/SEPTA Key  Cashless  Cash/Credit Card  Cash/Credit Card  Cash/Credit Card  Cheaper than traditional taxi  Types  Types  Types  Types

#### Market Strategy: Roadmap

- Address how your market strategy is difference/better than competition
- How this strategy is generating sales
- Demographics: age, income, residence
- Psychographics: interest, desire, fears
- Size and location of these target market
- How people will learn about you? Web presence? Word of mouth? Stickers?
   Newsletter? Magazines? Radio?

#### Revenue from your Product

- Product/Service Description
- Costs to you
- Cost to public
- All revenue streams
- Average sales



#### Ask: The point of a business plan!

- How much?
- When?
- For what?
- No unrealistic promises



#### Timeline for yourself

- Milestones
- Tracking budget
- Keep yourself on track
- Your own goals
- Your own deadlines



#### What can accompany your Business Plan?

- Elevator Pitch? Two sentence pitch?
- Pitch Deck? Financials?
- Do you need it?
- Who is for?

## **Rounding Up**

#### Business plan essentials

- I have an idea
- I have a team who help me achieve this
- This is how it works
- I am an expert at it
- Here are a few people who also do it
- Here's how we stand out against and will make money
- This is what it costs
- This is how much I need

# Questions?

Type your question to the chat box

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